NORTH OKANAGAN/COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT

BYLAW NO. 87, 2025

A bylaw to adopt the Five Year Financial Plan for the period 2025 – 2029, inclusive

The Board of the North Okanagan/Columbia Shuswap Regional Hospital District, in open meeting assembled, HEREBY ENACTS as follows:

- 1. Schedule "A" attached hereto and made a part of this bylaw is the 2025 Five Year Financial Plan of the North Okanagan/Columbia Shuswap Regional Hospital District for the years 2025 to 2029, inclusive.
- 2. This bylaw may be cited as "2025 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 87, 2025."

READ A FIRST TIME this	day of	, 2025.
READ A SECOND TIME this	day of	, 2025.
READ A THIRD TIME this	day of	, 2025.
ADOPTED this	day of	, 2025.

Corporate Officer

Chair

CERTIFIED a true copy of Bylaw No. 87, 2025, as adopted.

Corporate Officer

NORTH OKANAGAN COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT 2025 FIVE YEAR FINANCIAL PLAN BYLAW NUMBER 87 SCHEDULE A

		2024 Actual YTD		2024 Budget		2025 Budget		2026 Budget	2027 Budget	2028 Budget	2029 Budget
REVEN	IUES:										
т	ax Requisiton:	\$	13,027,072	\$	13,027,072	\$ 13,268,332	\$	13,511,338	\$ 13,766,498	\$ 14,013,645	\$ 14,257,876
c	Other:										
	Payment in lieu of taxes		26,743		25,000	25,000		25,000	25,000	25,000	25,000
	Interest		1,271,944		300,000	300,000		150,000	75,000	50,000	50,000
	Actuarial adjustment		1,240,327		1,240,327	1,371,966		1,508,399	1,649,803	1,796,362	1,948,264
	Service agreements - Indian Bands		90,558		88,902	92,370		93,294	94,227	95,169	96,121
	Debenture surplus & debt reserve refund		-								
			15,656,644		14,681,301	15,057,668		15,288,031	15,610,528	15,980,176	16,377,260
EXPEN	IDITURES										
E	xpenses:										
	Administration		102,969		95,100	97,000		98,940	100,919	102,937	104,996
	Debenture debt - interest (existing)		1,564,907		1,564,907	1,775,843		1,775,843	1,775,843	1,775,843	1,775,843
	Debenture debt - interest (new)		-		-	-		-	-	-	-
	MFA Debt Reserve fund and expenses		-		14,000	-		-	-	-	-
	Interim Borrowing MFA - Interest		14,662		42,000	-		-	-	-	-
E	expenditures under Section 20(2)										
	Global Grant		717,000		717,000	745,040		782,292	821,407	862,477	905,601
	Capital Equipment - new requests		-		1,276,540	743,680		3,440,000	5,030,000	3,410,000	3,410,000
	Capital Projects - new requests		-		5,448,870	4,036,480		-	-	-	-
	Capital Equip/Projects - carried forward from prior year		3,232,831		12,508,243	16,000,822		-	-	-	-
			5,632,368		21,666,659	23,398,865		6,097,074	7,728,168	6,151,256	6,196,439
ANNU	AL SURPLUS (DEFICIT)	\$	10,024,275	\$	(6,985,359)	\$ (8,341,197)	\$	9,190,957	\$ 7,882,361	\$ 9,828,919	\$ 10,180,822
(for fina	ancial reporting purposes - PSAB)										
Plus:	Transfer from/(to) reserves		(7,071,392)		8,633,141	12,145,720		(5,250,000)	(3,800,000)	(5,600,000)	(5,800,000)
	Repayment to interim borrowing		720,000		720,000	-					
	Proceeds from issue of debt		-		1,305,102	-		-	-	-	-
Less:	Debenture debt - Principal payments (existing debt)		(2,432,557)		(2,432,557)	(2,432,557)		(2,432,557)	(2,432,557)	(2,432,557)	(2,432,557)
	Debenture debt - Principal payments (new debt)		-		-	-		-	-	-	-
	Actuarial Adjustment		(1,240,327)		(1,240,327)	(1,371,966)		(1,508,399)	(1,649,803)	(1,796,362)	(1,948,264)
FINAN	CIAL PLAN BALANCE	\$	(0)	\$	0	\$ 0	\$	(0)	\$ 0	\$ 0	\$ 0