Columbia Shuswap Regional District Five Year Financial Plan (2025) - Year 2028

	Revenues											Expenses						
Function	Grants	Municipal Debt	Operating Reserve	Other Revenue	Parcel Taxes	Proceeds of Borrowing	Reserves (Excluding Operating)	Sales and User Fees	Surplus	Tax Requisitions	Total Revenue	Community Grants	Debt Servicing	Deficit Prior Year	Other Purposes	Tangible Capital Asset	Transfer to Reserves	Total Expenditures
010 - General Government	730,463	-	22,500	937,832				500	-	533,787	2,225,082				2,224,082		1,000	2,225,082
011 - Electoral Area Government	401,731		-	933,729				-	-	999,982	2,335,442				2,315,442	-	20,000	2,335,442
012 - Admin and IT	-		-	-		-	-		-	1,946,216	1,946,216				1,640,914	-	305,302	1,946,216
013 - Fleet	-		-	139,241		-	-				139,241				94,241	-	45,000	139,241
014 - Miscellaneous Flow-thru	-			-				-			-	-			-	-	-	-
015 - Feasibility Study				-						60,000	60,000				-		60,000	60,000
016 - Asset Management	-		-	20,000					-		20,000				20,000			20,000
019 - BC Hydro Grant Distribution	3,077,313										3,077,313				1,846,388		1,230,925	3,077,313
023 - Contribution Agreement - North Shuswap Health Services Society										101,000	101,000	100,000			1,000			101,000
024 - EA F First Responders										31,540	31,540	31,000			540			31,540
025 - Electoral Area GIA	-								-	364,500	364,500	364,500						364,500
026 - Area D Community Halls										30,448	30,448	29,667			781			30,448
027 - Shuswap SPCA										12,250	12,250	12,000			250			12,250
028 - Shuswap Search and Rescue										131,750	131,750	130,750			1,000			131,750
029 - Shuswap First Responders GIA			-							51,000	51,000	50,000			1,000		-	51,000
030 - Annis Bay Fire			-						-	17,200	17,200			-	17,200		-	17,200
031 - Area B Fire	92,319		-	2,602					-	62,146	157,067			-	157,067	-	-	157,067
033 - Falkland Fire	1,069		-	1,335			-	-	-	287,943	290,348	1,600	27,527		196,221	-	65,000	290,348
034 - Swansea Point Fire	-		-	-			-	12,000	-	231,978	243,978	1,100			179,205	-	63,672	243,978
036 - Nicholson Fire	-		-	-			-	-	-	302,706	302,706	1,100		-	196,606	-	105,000	302,706
037 - Ranchero/Deep Creek Fire	-			-			-	118,401	-	233,984	352,385	1,500		-	250,885	-	100,000	352,385
040 - Malakwa Fire Protection	-		-	18,379			-	-	-	218,050	236,429	1,250			195,179	-	40,000	236,429
041 - Silver Creek Fire	-		-	-			-		-	264,601	264,601	1,250		-	183,351	-	80,000	264,601
043 - Area E Fire			-						-	56,033	56,033			-	53,533		2,500	56,033
045 - Kault Hill Fire			-						-	22,886	22,886			-	22,886		-	22,886
046 - Regional Fire	-		-	561,126		-		-			561,126				561,126	-	-	561,126
047 - South Shuswap Subregional Fire	-		-	18,945			-	-	-	1,585,390	1,604,335	5,000		-	1,199,335	-	400,000	1,604,335
048 - North Shuswap Subregional Fire	-		-	19,145		-	-	-	-	1,050,108	1,069,253	3,550			722,371	-	343,332	1,069,253
049 - 911 Emergency Telephone			-	11,929			-		-	320,228	332,158			-	312,158	-	20,000	332,158
050 - Shuswap Emergency Program	-		-	49,606			-	-	-	435,764	485,369				463,369	-	22,000	485,369
051 - Revelstoke Area B Emergency Program			-	2,369					-	201,406	203,775			-	202,775		1,000	203,775
052 - Golden Area A Emergency Program	-		-						-	177,274	177,274			-	177,274	-	-	177,274
054 - Kicking Horse Mountain Fire Protection				20,000		-	-			207,286	227,286	-	83,212		133,074	-	11,000	227,286
060 - Dog Control Area D			-	-				-	-	51,733	51,733			-	51,733		-	51,733
061 - Dog Control - South Shuswap			-	250				5,000	-	51,882	57,132			-	57,132		-	57,132
062 - Dog Control Area F			1,300	-				-	-	5,573	6,873			-	6,873		-	6,873
074 - Shuswap Airport			-	-					-	108,897	108,897			-	108,897		-	108,897
075 - Revelstoke Airport	-		-	22,592			-	328,345	-	197,187	548,123			-	478,123	-	70,000	548,123

Columbia Shuswap Regional District Five Year Financial Plan (2025) - Year 2028

	Revenues											Expenses						
Function	Grants	Municipal Debt	Operating Reserve	Other Revenue	Parcel Taxes	Proceeds of Borrowing	Reserves (Excluding Operating)	Sales and User Fees	Surplus	Tax Requisitions	Total Revenue	Community Grants	Debt Servicing	Deficit Prior Year	Other Purposes	Tangible Capital Asset	Transfer to Reserves	Total Expenditures
076 - Golden Airport			1,000	18,416					-	29,112	48,528			-	48,528		-	48,528
084 - St Ives Street Light			-		5,106				-		5,106			-	5,106		-	5,106
085 - C Strata Street Light								2,989	-		2,989			-	2,989			2,989
086 - Swansea Point Streetlight			-						-	12,710	12,710			-	12,710		-	12,710
088 - Falkland Streetlight	150		-	225					-	20,594	20,969			-	20,569		400	20,969
089 - Blind Bay Streetlight	-		25,000						-	26,329	51,329				21,329	25,000	5,000	51,329
090 - Area E Streetlight			-						-	8,066	8,066			-	8,066		-	8,066
093 - Sorrento Streetlight	-		-	-					-	4,895	4,895			-	4,895		-	4,895
101 - Area C/D Transportation			-	-				-	-	56,337	56,337	22,000		-	34,337		-	56,337
171 - Building Inspection – Area F	-		-	-				197,728	-	183,832	381,560			-	381,560		-	381,560
172 - Bldg Inspection – Subregional	-		-	-				352,497	-	207,449	559,946			-	559,946		-	559,946
180 - Bylaw Enforcement	-		-	-				-	-	640,326	640,326				638,326		2,000	640,326
183 - Hummingbird Creek Maintenance							-			585	585			-	-		585	585
184 - Sims Creek Maintenance							-			1,000	1,000				-		1,000	1,000
189 - Waverly Park Water Users Loan					25,513	-			-		25,513		24,589	-	924			25,513
190 - Woodstove Exchange			-							15,300	15,300	15,000			300		-	15,300
192 - Community Works Fund	-										-	-			-			-
195 - Waterworks - Scotch Creek	-			-	52,153	-	-	97,970			150,123		45,052	-	99,376	-	5,695	150,123
196 - Lakeview Place Water	-		-	-	-	-		-			-		-	-	-	-	-	-
197 - Cottonwoods Water				-	26,268		-	50,925	-		77,193			-	74,014	-	3,179	77,192
198 - Sunnybrae Water	-		-	-	46,649	-	95,000	73,949	-		215,598			-	94,014	95,000	26,584	215,598
199 - Galena Shores Water				-	39,463		4,500	17,630	-		61,593			-	58,357	-	3,236	61,593
200 - Regional Water	-			358,368				-			358,368				358,368	-	-	358,368
201 - Falkland Water	-	-		-	86,080		25,000	152,768	-		263,849			-	186,586	25,000	52,263	263,849
202 - Cedar Heights Water	-			-	133,943		92,000	212,933	-		438,876			-	281,677	92,000	65,199	438,876
203 - Eagle Bay Water	-			-	47,495		200,000	58,049	-		305,544			-	85,948	200,000	19,596	305,544
204 - Saratoga Water	-			-	32,918		-	121,008			153,926				99,893	-	54,032	153,925
206 - Mac Reedman Water	-			-	74,343		-	148,709	-		223,052				157,410	-	65,642	223,052
208 - Sorrento Water	-			-	157,685		500,000	320,777	-		978,462			-	295,493	500,000	182,969	978,462
209 - Anglemont Water				-	655,717	-	180,000	511,498	-		1,347,215		335,926	-	552,727	180,000	278,561	1,347,215
210 - Area C LWMP	-		-		63,775				-		63,775				58,275	5,000	500	63,775
211 - N Shuswap LWMP	-		-		32,800				-		32,800				27,800	5,000	-	32,800
212 - Seymour Arm LWMP	-		2,500		11,250				-		13,750			-	13,750		-	13,750
213 - Area E LWMP	-		-		2,671				-	24,036	26,707			-	24,707		2,000	26,707
214 - Sorrento/Blind Bay Community Sewer	-		-	-	-	-				-	-		-		-	-	-	-
218 - Recycling	-		-	32,702			-	1,847,000	-	883,024	2,762,726				2,682,726	-	80,000	2,762,726
219 - Solid Waste	-		-	1,635,000		-	50,000	5,085,000	-	1,500,000	8,270,000				6,301,185	25,000	1,943,815	8,270,000
239 - Area D Cemetery GIA										3,700	3,700	1,200			2,500			3,700

Columbia Shuswap Regional District Five Year Financial Plan (2025) - Year 2028																		
	Revenues											Expenses						
Function	Grants	Municipal Debt	Operating Reserve	Other Revenue	Parcel Taxes	Proceeds of Borrowing	Reserves (Excluding Operating)	Sales and User Fees	Surplus	Tax Requisitions	Total Revenue	Community Grants	Debt Servicing	Deficit Prior Year	Other Purposes	Tangible Capital Asset	Transfer to Reserves	Total Expenditures
240 - Golden/Area A Cemetery			-	3,068					-	29,695	32,763			-	32,763		-	32,763
241 - Revelstoke/Area B Cemetery			-	12,002					-	146,400	158,402			-	158,402		-	158,402
244 - Fireworks/Firecrackers - Area C			-					-		-	-				-		-	-
246 - Fireworks/Firecrackers - Area E			-					-	-	-	-				-		-	-
247 - Fireworks/Firecrackers - Area F			-					-		-	-				-		-	-
250 - Marine Noise Control									-		-				-			-
255 - Anti Whistling – Elson Road			-							919	919			-	919		-	919
256 - Anti-Whistling – Cambie Solsqua			-					-		919	919				919		-	919
257 - Anti-Whistling - Taft Road			-							919	919				919		-	919
260 - GIS/Mapping	-		-	-				-	-	444,911	444,911				404,911	-	40,000	444,911
264 - House Numbering			-	-					-	40,225	40,225				40,225	-	-	40,225
265 - Development Services	-	-	-	1,000				94,850	-	1,568,326	1,664,176				1,664,176	-	-	1,664,176
266 - Special Projects	-		-	-					-	103,100	103,100				103,100		-	103,100
280 - Shuswap Milfoil Control			-	14,139		-	-	-	-	324,016	338,155			-	297,275	-	40,880	338,155
282 - Shuswap Watershed Council	-		-		-				-		-				-		-	-
286 - Weed Control	-		-	2,129					-	107,364	109,493				109,493		-	109,493
290 - Revelstoke/Area B Mosquito Control	-		-	3,562					-	75,949	79,511			-	79,511	-	-	79,511
291 - Golden/Area A Mosquito Control	425		-	102,400					-	99,246	202,071			-	202,071		-	202,071
292 - Area E Mosquito Control			-						-	9,281	9,281			-	9,281		-	9,281
294 - Scotch/Lee Creek Mosquito Control			-	-					-	36,674	36,674				36,674		-	36,674
295 - Sterile Insect Control	-		-		6,720			-	-	73,748	80,467			-	80,467		-	80,467
300 - Shuswap Tourism	-		-	-				-	-	-	-			-	-		-	-
302 - Shuswap Ec Dev	-		-	-				-	-	-	-			-	-	-	-	-
304 - EA C Tourism Info Centre										-	-				-			-
305 - Film Commission	15,000		-	-					-	33,006	48,006			-	46,006	2,000	-	48,006
306 - EA A Ec Dev			-							141,250	141,250				141,250			141,250
307 - EA F Tourism Promotion										30,600	30,600				30,600			30,600
313 - Area D Parks GIA										20,400	20,400	20,000			400			20,400
315 - Rose Clifford Park									-	-	-							
316 - Rail Trail Corridor	-		-	33,813				40,000	-	563,693	637,506		108,333	-	439,123	-	90,050	637,506
320 - Area E Parks & Playgrounds			-						-	28,347	28,347			-	28,347		-	28,347
321 - Community Parks – Area A	92,319		-	-			20,000	25,000	-	135,314	272,633			-	232,633	20,000	20,000	272,633
322 - Community Parks – Area B	-		-	-			-		-	1,750	1,750				1,750	-	-	1,750
323 - Community Parks – Area C	-		-	-			-	-	-	380,696	380,696				285,187	-	95,509	380,696
324 - Community Parks – Area D	-		-				-	10,000	-	180,098	190,098				170,098	-	20,000	190,098
325 - Community Parks – Area E	61,546		-	-			-		-	176,141	237,687				187,687	-	50,000	237,687
326 - Community Parks – Area F	-		-	2,490		-	-		-	495,224	497,713			-	357,713	-	140,000	497,713
327 - Community Parks - Regional									-		-				-	-		-

Columbia Shuswap Regional District Five Year Financial Plan (2025) - Year 2028

	Revenues											Expenses						
Function	Grants	Municipal Debt	Operating Reserve	Other Revenue	Parcel Taxes	Proceeds of Borrowing	Reserves (Excluding Operating)	Sales and User Fees	Surplus	Tax Requisitions	Total Revenue	Community Grants	Debt Servicing	Deficit Prior Year	Other Purposes	Tangible Capital Asset	Transfer to Reserves	Total Expenditures
328 - Community Parks - Area G	-		-	-			-	-		473,773	473,773				383,121	-	90,652	473,773
330 - Area B Recreation	123,093		-	3,462					-	100,963	227,518			-	227,518		-	227,518
340 - Golden Recreation - Arena	123,093		-	139,402		-	12,000	239,818	-	859,116	1,373,428			-	956,378	242,050	175,000	1,373,428
341 - Golden/Area A Shared Services	-		-						-	152,546	152,546			-	152,546		-	152,546
342 - Golden Recreation - Aquatic Facility	-			-		-	-	-		-	-		-		-	-	-	-
344 - Shuswap Multipurpose Recreation										61,200	61,200				61,200			61,200
345 - Sicamous Arena	92,319		-	18,000			-	214,750	-	650,505	975,574			-	805,574	-	170,000	975,574
355 - EA A Television Rebroadcast	-			-					-	-	-				-			-
370 - Golden Curling Rink	-		-	9,842			-	28,300	-	115,630	153,772			-	103,772	-	50,000	153,772
380 - Golden/Area A Library	-		-	100,873			-	48,705	-	360,651	510,229			-	500,229	-	10,000	510,229
381 - Okanagan Regional Library	500		-	-					-	1,007,788	1,008,288			-	1,005,288		3,000	1,008,288
385 - Golden/Area A Museum			-	7,518					-	53,482	61,000	59,000		-	1,000		1,000	61,000
495 - Debt from Member Munis		3,738,653						-			3,738,653				3,738,653			3,738,653
Total	4,811,341	3,738,653	52,300	5,257,490	1,500,548	-	1,178,500	10,417,099	-	23,053,883	50,009,813	851,467	624,639	-	40,478,528	1,416,050	6,774,077	50,009,813