

**NORTH OKANAGAN COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT  
2017 FIVE YEAR FINANCIAL PLAN BYLAW NUMBER 67  
SCHEDULE A**

|                                                           | 2017<br>Actual YTD | 2017<br>Projected | 2017<br>Budget | 2018<br>Budget | 2019<br>Budget | 2020<br>Budget | 2021<br>Budget |
|-----------------------------------------------------------|--------------------|-------------------|----------------|----------------|----------------|----------------|----------------|
| <b>REVENUES:</b>                                          |                    |                   |                |                |                |                |                |
| <b>Tax Requisition:</b>                                   | \$ 7,654,838       | \$ 7,654,838      | \$ 7,654,838   | \$ 7,958,027   | \$ 8,283,027   | \$ 8,622,068   | \$ 8,993,968   |
| <b>Other:</b>                                             |                    |                   |                |                |                |                |                |
| Payment in lieu of taxes                                  | 515                | 22,200            | 22,200         | 22,200         | 22,200         | 22,200         | 22,200         |
| Interest                                                  | 16,709             | 25,000            | 25,000         | 25,000         | 25,000         | 25,000         | 25,000         |
| Actuarial adjustment                                      | -                  | 463,417           | 463,417        | 569,763        | 690,383        | 812,778        | 832,514        |
| Service agreements - Indian Bands                         | 72,763             | 72,763            | 71,500         | 71,500         | 71,500         | 71,500         | 71,500         |
| Debenture surplus & debt reserve refund                   |                    |                   |                |                |                |                |                |
|                                                           | 7,744,825          | 8,238,218         | 8,236,955      | 8,646,490      | 9,092,110      | 9,553,546      | 9,945,182      |
| <b>EXPENDITURES</b>                                       |                    |                   |                |                |                |                |                |
| <b>Expenses:</b>                                          |                    |                   |                |                |                |                |                |
| Administration                                            | 84,847             | 87,000            | 87,000         | 87,000         | 87,000         | 87,000         | 87,000         |
| Debenture debt - interest (existing)                      | 1,663,850          | 3,327,700         | 3,327,700      | 3,327,700      | 3,327,700      | 3,300,797      | 3,300,797      |
| Debenture debt - interest (new)                           |                    | -                 | -              | 251,237        | 251,237        | 251,237        | 251,237        |
| Interim Borrowing MFA - Interest                          | 30,784             | 55,000            | 143,275        | -              | -              | -              | -              |
| <b>Expenditures under Section 20(2)</b>                   |                    |                   |                |                |                |                |                |
| Global Grant                                              | 614,700            | 614,700           | 614,700        | 650,000        | 666,300        | 683,000        | 700,100        |
| Capital Equipment - new requests                          | 438,994            | 3,694,400         | 3,694,400      | 1,000,000      | 1,025,000      | 1,050,700      | 1,077,000      |
| Capital Projects - new requests                           | -                  | 460,000           | 460,000        | 1,050,000      | 1,108,700      | 1,136,500      | 1,165,000      |
| Capital Equip/Projects - carried forward from prior year  | 906,995            | 4,047,347         | 4,047,347      | -              | -              | -              | -              |
|                                                           | 3,740,169          | 12,286,147        | 12,374,422     | 6,365,937      | 6,465,937      | 6,509,234      | 6,581,134      |
| <b>ANNUAL SURPLUS (DEFICIT)</b>                           | \$ 4,004,656       | \$ (4,047,929)    | \$ (4,137,467) | \$ 2,280,552   | \$ 2,626,173   | \$ 3,044,312   | \$ 3,364,048   |
| (for financial reporting purposes - PSAB)                 |                    |                   |                |                |                |                |                |
| Plus: Transfer from/(to) reserves                         | -                  | 1,366,862         | 1,456,400      | 925,000        | 700,000        | 350,000        | 50,000         |
| Proceeds from issue of debt                               | -                  | 5,339,700         | 5,339,700      | -              | -              | -              | -              |
| Less: Debenture debt - Principal payments (existing debt) | (859,380)          | (2,195,216)       | (2,195,216)    | (2,195,216)    | (2,195,216)    | (2,140,960)    | (2,140,960)    |
| Debenture debt - Principal payments (new debt)            | -                  | -                 | -              | (440,574)      | (440,574)      | (440,574)      | (440,574)      |
| Actuarial Adjustment                                      | -                  | (463,417)         | (463,417)      | (569,763)      | (690,383)      | (812,778)      | (832,514)      |
| <b>FINANCIAL PLAN BALANCE</b>                             | \$ 3,145,275       | \$ 0              | \$ 0           | \$ (0)         | \$ (0)         | \$ (0)         | \$ (0)         |