

NOCSRHD - 2023 Five Year Financial Plan - Cashflow Worksheet

		Bylaw	Project Total	NOCSRHD Portion	Previously funded	2023	2024	2025	2026	2027	
Minor Equipment	Global Grant (estimated for 2023-2026)		\$ 1,663,750			665,500	782,100	797,700	813,700	830,000	annual
Capital Equipment	QVH										
	Chemistry Analyzer	81	102,000	40,800		40,800					non start
	OR Lights		859,000	343,600		343,600					new 2023
	VJH										
	Chemistry Analyzer	62	\$ 145,000	\$ 58,000	-	58,000					non start
	Integrated Chemisty/Immunochemistry Analyzer (a	65	\$ 322,000	\$ 128,800	-	70,800					non start
	Medstations, IH Wife Pyxis Replacement, Phase 4	73	\$ 2,939,000	\$ 1,175,600	941,201	234,399					to complete
	Ortho Templating Software for Surgical Efficiency	73	\$ 74,000	\$ 29,600	23,648	5,952					to complete
	CT Scanner	76	\$ 2,859,000	\$ 1,143,600	1,130,108	13,492					to complete
	Remote Patient Observation System (Telesitter)	78	\$ 285,000	\$ 114,000	-	114,000					non start
	Meal Delivery System	78	\$ 1,430,000	\$ 572,000	256,813	315,187					to complete
	3 Ultrasound Machines - w/ SLGH (repl. 2013 mach	78	\$ 567,000	\$ 226,800	218,498	8,302					to complete
	Medstation - Additional	81	\$ 97,000	\$ 38,800		38,800					non start
	Equipment Management System		\$ 1,942,750	\$ 777,100		777,100					new 2023
	Cart Washer		\$ 340,000	\$ 136,000		136,000					new 2023
	SLGH										
	CT Scanner	78	\$ 2,509,000	\$ 627,250	324,688	302,562					to complete
	Mammography Unit	78	\$ 1,938,000	\$ 484,500		484,500					non start
	Monitoring System, Physiological	81	\$ 159,000	\$ 63,600		63,600					non start
	Medstations, Additional		\$ 198,000	\$ 79,200		79,200					new 2023
	Monitoring System, Physiological (add'l funding)		\$ 40,000	\$ 16,000		16,000					new 2023
	Steam Sterilizer		\$ 192,000	\$ 76,800		76,800					new 2023
	Granville Building - Enderby										
	Bus for Adult Day Care	81	\$ 123,000	\$ 49,200		49,200					non start
	Regional										
	IH Wide IMIT (2018/2019)	71	\$ 3,274,000	\$ 1,309,600	967,864	341,736					to complete
	IH Wide IMIT (2019/2020)	73	\$ 1,608,000	\$ 643,200	490,347	152,853					to complete
	Laboratory Middleware	73	\$ 205,750	\$ 82,300	-	82,300					non start
	IH Wide IMIT (2020/2021)	76	\$ 1,615,250	\$ 646,100	533,486	112,614					to complete
	IH Wide IMIT (2021/2022)	78	\$ 2,134,750	\$ 853,900	219,653	634,247					to complete
	Laboratory Middleware - add'l funding	81	\$ 391,000	\$ 156,400		156,400					non start
	IH Wide IMIT (2022/2023)	81	\$ 1,624,250	\$ 649,700	-	649,700					non start
	IH Wide IMIT (2023/2024)		\$ 2,340,000	936,000		936,000					new 2023

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				-								
Capital Projects	QVH	Emergency Generator	73/74	\$ 4,950,000	\$ 1,980,000	820,521	59,400	174,533	174,533	174,533	174,533	Long term debt yet to be issued
		Access Control Enhancement	78	\$ 75,000	\$ 30,000		30,000					non start
		Security Camera Upgrade (Mount Cartier Court)	78	\$ 74,000	\$ 29,600		29,600					non start
		Chiller Replacement		1,074,000	\$ 429,600		429,600					new 2023
	VJH	Infrastructure Modifications (10 Years)	44*		-		148,561					Deb Issue 124 (10 Yr)
		Construction Phase (25 Years) (1st half)	45*		-		1,268,857	1,268,857	1,268,857	1,268,857	1,268,857	Deb Issue 106 (25 Yr)
		Construction Phase (25 Years) (2nd half)	45*		-		2,019,078	2,019,078	2,019,078	2,019,078	2,019,078	Deb Issue 116 (25 Yr)
		Additional Floor (25 Years) (included above)	46*		-		435,690	435,690	435,690	435,690	435,690	Deb Issue 117 (25 Yr)
		Polson Tower Completion (15 years)	58*	\$ 29,563,000	\$ 5,525,000		290,220	290,220	290,220	290,220	290,220	Deb Issue 146 (15 Yr)
		MRI equipment and upgrade	67	\$ 7,100,000	\$ 2,840,000		222,970	222,970	222,970	222,970	222,970	Deb Issue 150 (15 Yr)
		North Tower Electrical Primary Distribution - Planni	76	\$ 75,000	\$ 30,000	10,756	19,244					to complete
		Electrical Infrastructure Upgrade - Phase 1	78/79	\$ 3,500,000	\$ 1,400,000		42,000	94,665	94,665	94,665	94,665	Long term debt yet to be issued
		Inpatient Psychiatry Redesign - Concept Plan	78	\$ 700,000	\$ 280,000	86,371	193,629					to complete
		Psychiatric Unit 3N Redesign	78	\$ 150,000	\$ 60,000	60,000	-					to complete
		Autopsy Suite Upgrade	81	\$ 5,500,000	\$ 2,200,000		2,200,000					non start
		Elevator Upgrade	81	\$ 350,000	\$ 140,000		140,000					non start
		Psychiatric Unit 3N Redesign - add'l funding	81	\$ 23,000	\$ 9,200	9,200	-					to complete
		Cooler and Freezer Upgrades		\$ 1,479,000	\$ 591,600		591,600					new 2023
		MHSU Business Plan		\$ 800,000	\$ 320,000		320,000					new 2023
		Secure Room Safety Upgrade		\$ 518,000	\$ 207,200		207,200					new 2023
		Domestic Hot Water		\$ 236,250	94,500		94,500					new 2023
		MRI Scan Suite Humidity		\$ 99,000	39,600		39,600					new 2023
	SLGH	Construction Phase (25 Years)	38*		\$ -		296,165	296,165	296,165	296,165	296,165	Deb Issue 112 (25 Yr)
		Pharmacy Renovation	73	\$ 1,080,000	\$ 432,000	432,000	-					to complete
		Pharmacy Renovation (additional funding)	78	\$ 1,450,000	\$ 580,000	364,724	215,276					to complete
		Operating Room Doors and Access System	76	\$ 85,000	\$ 34,000	28,277	5,723					to complete
		Inpatient Care Services - Planning	81	\$ 1,000,000	\$ 400,000		400,000					non start
		Hot Water Loop Upgrade		460,250	184,100		184,100					new 2023
		MDR Storage Upgrades		85,000	34,000		34,000					new 2023
	PV Manor	Pleasant Valley Manor (20 Years)	32*		\$ -		214,395	214,395	214,395	214,395	214,395	Deb Issue 106 (20 Yr)
		Generator & Switchgear Replacement	78	\$ 950,000	\$ 380,000	16,274	363,726					to complete
		Chiller and Cooling Tower Replacement		\$ 1,096,000	\$ 438,400		438,400					new 2023
	Noric House	Fire Panel Upgrade	78	\$ 95,000	\$ 38,000	37,353	647					to complete
		Elevator Upgrade		\$ 338,500	\$ 135,400		135,400					new 2023
	Gateby Care Centre	Air Handling Unit	81	\$ 85,000	\$ 34,000		34,000					non start
	Bastion Place	Generator Replacement	78	\$ 1,200,000	\$ 480,000	248,933	231,067					to complete
		Chiller	81	\$ 770,000	\$ 308,000	39,594	268,406					to complete
		Loading Dock Upgrade	81	\$ 80,000	\$ 32,000		32,000					non start
		Chiller (add'l funding)		\$ 289,000	\$ 115,600		115,600					new 2023
		Upgrade to front entrance		\$ 85,000	\$ 34,000		34,000					new 2023

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Shuswap Comm Care	Leasehold Improvements-Reno/Expansion	73	\$ 600,000	\$ 240,000	23,312	216,688					to complete
	Leasehold Improvements-Reno/Expansion	78	\$ 1,800,000	\$ 720,000	-	720,000					non start
	Leasehold Improvements (add'l funding)		\$ 1,300,000	\$ 520,000		520,000					new 2023
	Leasehold Improvements - (lab add'l funding)		\$ 990,000	\$ 396,000		396,000					new 2023
Gateby	Boiler Upgrade		\$ 767,000	\$ 306,800		306,800					new 2023
PV Health Centre	Chiller Replacement		\$ 500,000	\$ 200,000	-	200,000					new 2023
	Heat Trace for Gutters		\$ 90,000	\$ 36,000	-	36,000					new 2023
TBD	Long-term Care Facility - Business Plan	78	\$ 400,000	\$ 160,000		160,000					non start
	Administration Cost					91,500	91,500	91,500	91,500	91,500	
	Debt Reserve Fund expense from Issue of new Debt					33,800					
Total Anticipated Expenditures						\$21,425,085	\$5,890,174	\$5,905,774	\$5,921,774	\$5,938,074	

Capital Planning Information

Additional Capital Requirements spread next 5 years (estimated)										
- Equipment						6,765,000	6,934,200	7,107,600	7,285,300	
- Facility Projects						0	0	0	0	
Electrical Infrastructure Upgrade Project						1,400,000				
Completion of Emergency Generator						1,159,479				
Agreements - First Nations						-84,794	-85,642	-86,499	-87,364	-88,237
Grants in lieu						-25,000	-25,000	-25,000	-25,000	-25,000
From accumulated cash reserves - prior years' approved projects						-9,189,449				0
To accumulated cash reserves - current year approved projects						750,000	800,000	1,150,000	1,500,000	2,000,000
Proceeds from borrowing - prior year projects						-1,159,479				
Proceeds from borrowing - new long term projects						-1,400,000				
Interest Revenue						-100,000	-50,000	-50,000	-50,000	-50,000
Tax Requisition						\$12,775,842	\$13,294,531	\$13,828,475	\$14,367,010	\$15,060,136
						\$0.2491	\$0.2592	\$0.2697	\$0.2802	\$0.2937
						3.9%	4.1%	4.0%	3.9%	4.8%
						\$ 622,495	\$622,495	\$622,495	\$622,495	\$622,495
						\$155.08	\$161.38	\$167.86	\$174.40	\$182.81

\$15,320,838 Est Reserve Balance
December 2027