



COLUMBIA SHUSWAP REGIONAL DISTRICT ELECTORAL AREA C GOVERNANCE STUDY

**Presentation of Final Report
CSR Board of Directors
August 17, 2017**



PRESENTATION

- Purpose of Governance Study
- Governance Study Committee
- Study Process
- Findings & Recommendation

PURPOSE

- What was the purpose of the Study?
 - To document and assess the current state of governance and service delivery in the South Shuswap
 - To understand the concerns and interests of residents with respect to governance and service delivery
 - To identify future governance and service delivery options for the Electoral Area
- The Study was not an incorporation or restructure study



GOVERNANCE STUDY COMMITTEE

- What was the Area C Governance Committee?
 - A volunteer, representative group of Area C residents, appointed to guide the Governance Study
 - Oversees the work of the consultants and consultation with community
 - Recommend to the CSRD whether to proceed further with study on governance options



GOVERNANCE STUDY COMMITTEE

➤ Who served on the Area C Governance Committee?

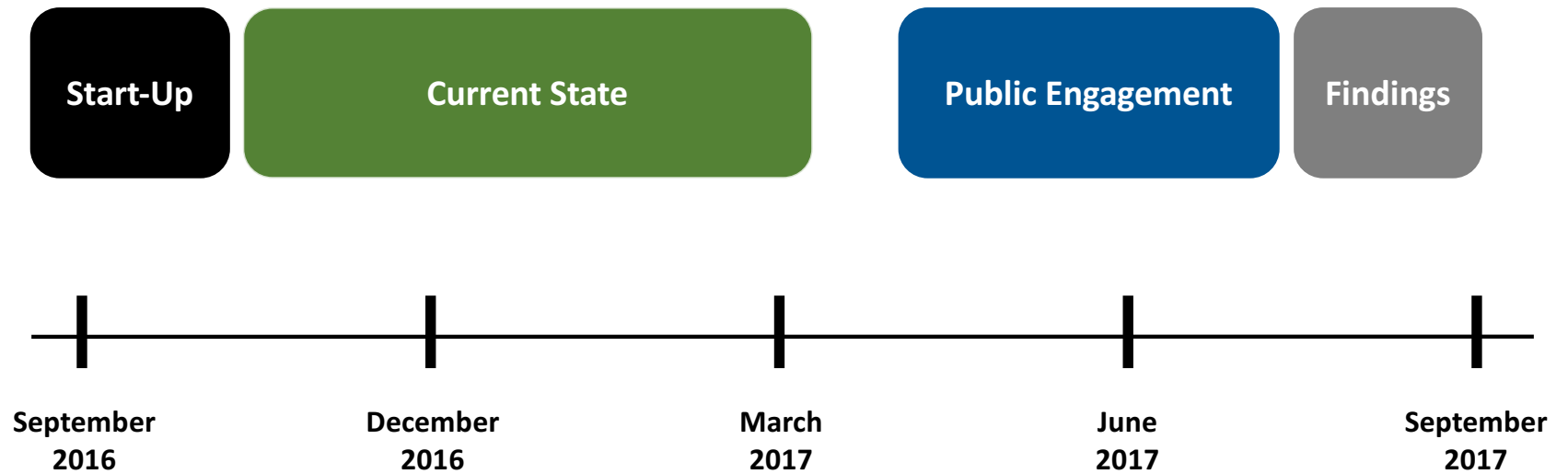
Steve Wills (Chair)
Larry Stephenson (VC)
Andy Bartels
Karen Brown
Cal Heschuk
Lenore Jobson

Don Paterson
Renee Rebus
Edith Rizzi
Henry Schnell
Gareth Seys

Ex officio

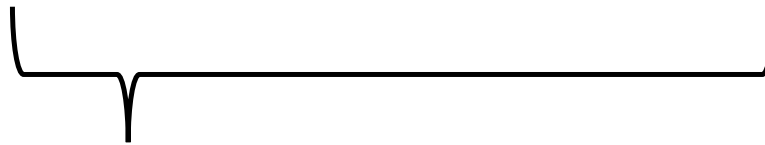
Paul Demenok (Area C Director)

STUDY PROCESS



Committee Meeting #1

- Purpose
- Study Process
- Background on Local Government in BC
- Background on Regional Districts
- Background on Area C Governance & Services



Start-Up

Current State

Public Engagement

Findings

Community Profile

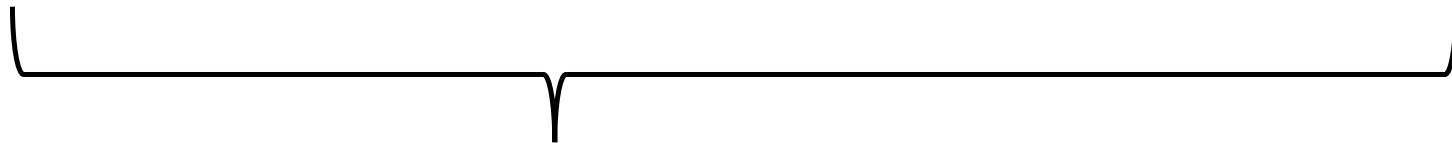
- Demographics
- Socio-Economic
- Land Use & Settlement Pattern
- Area C Governance
- Finances

Area C Services

- CSRD Services
- Definition and Scope
- Participants & Service Area
- Governance
- Costs & Cost Recovery
- Other Providers

Committee Meeting #2

- Interim Report
- Regional Districts in BC
- Area C Profile
- Services & Governance

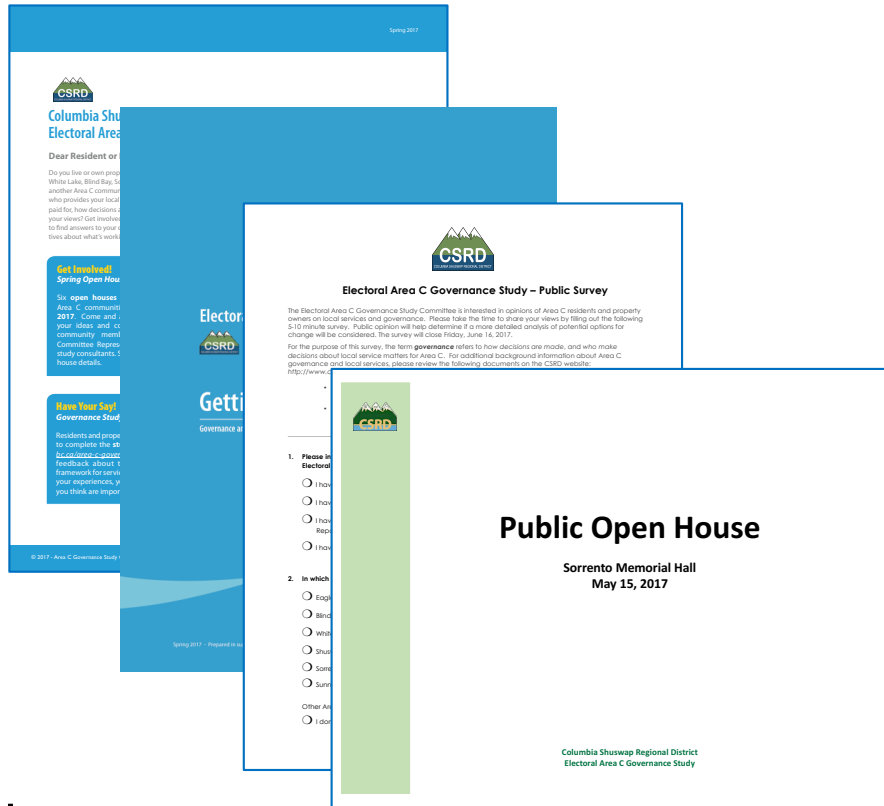


Start-Up

Current State

Public Engagement

Findings



Engagement Process

- Brochure (direct mail)
- Full Overview
- On-line Survey
- Six Open Houses
- Panel Discussion
- Editorials (Director Demenok)
- Committee Meetings
- Website
- Social Media

Start-Up

Current State

Public Engagement

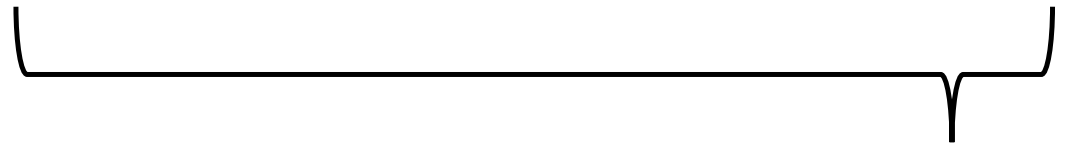
Findings

Committee Meeting #3

- Public Engagement Findings
- Review of Interim Report
- Governance Options
- Committee Recommendations

Final Report

- Submitted to CSRD
- Distributed to Committee
- Submitted to Province
- Presented to CSRD Board



Start-Up

Current State

Public Engagement

Findings

FINDINGS & RECOMMENDATION

- The input from the public engagement process, including the survey and open houses, points to certain conclusions:
 - The small, more remote communities in Area C are well-served by the regional district model of local government
 - Residents in the small communities do not have major concerns with the range or level of local services
 - Given limited development opportunities, the need for expanded services in the coming years not expected to grow in small communities

FINDINGS & RECOMMENDATION

- The input from the public engagement process, including the survey and open houses, points to certain conclusions:
 - Road maintenance levels and traffic impacts are points of concern in small communities; there is limited ability to influence local road service levels

FINDINGS & RECOMMENDATION

- The input from the public engagement process, including the survey and open houses, points to certain conclusions:
 - The level of representation for Area C on CSRD Board is a concern for small communities (the Area may be too large for one Director to represent)
 - For small communities, the sub-division of Area C into two electoral areas may address concern in a more appealing way than incorporation

FINDINGS & RECOMMENDATION

- The input from the public engagement process, including the survey and open houses, points to certain conclusions:
 - The large communities (Blind Bay, Sorrento, Shuswap Lake Estates) have concerns with certain local services
 - ✓ Local Roads
 - ✓ Water
 - ✓ Sewer
 - ✓ Lake Water Quality
 - ✓ Local Policing
 - Concerns do not relate to service failures; relate to idea that CSR may not be best-suited to meet future urban-level service expectations

FINDINGS & RECOMMENDATION

- The input from the extensive public engagement process, including the survey and open houses, points to certain conclusions:
 - Local roads are a concern in large communities; expectations for enhanced service level exist now and expected to grow in tandem with development
 - Local road concern most easily addressed under municipal form of local government
 - Water and sewer are important; grants to provide them may be most readily accessed by a municipality with own council

FINDINGS & RECOMMENDATION

- The input from the extensive public engagement process, including the survey and open houses, points to certain conclusions:
 - Representation for Area C on CSR Board is a concern for large communities
 - Greater concern is autonomy — specifically, situation in current model that involves Directors from other jurisdictions in every Area C service decision
 - All residents in all parts of Area C are aware of costs, and interested in learning about the costs associated with different governance options

FINDINGS & RECOMMENDATION

- Committee reviewed a number of governance models to consider in context of findings

ELECTORAL AREA C (SOUTH SHUSWAP) GOVERNANCE STUDY GOVERNANCE OPTIONS				
June 29, 2017 Committee Meeting				
Governance Option	Representation / Decision-Making	Local Services	Recommend	Other
Status Quo <ul style="list-style-type: none"> In this option, Electoral Area C remains unchanged in size and structure as an unincorporated jurisdiction of the CSRD 	<ul style="list-style-type: none"> Area C represented at the CSRD by one EA Director with 4 votes in weighted voting decisions Decisions on Area C local services, sub-regional services and regional services (collectively, all CSRD services provided to Area C) involve Directors from other places Local commissions and committees give advice to Director Decisions on local services made by Province 	<ul style="list-style-type: none"> CSRD is primary local government service provider Province provides regional services 	<ul style="list-style-type: none"> If Committee recommends current governance structure, it must enable the current system to meet needs and concerns related to level of representation and servicing. Committee's conclusion based on: <ul style="list-style-type: none"> review of documentation on current system (<i>Interim Report</i>) public input during study 	<ul style="list-style-type: none"> Committee could recommend changes, within the current system, to address any communication and service gap concerns identified by residents
Incorporation <ul style="list-style-type: none"> This option features the incorporation of a new municipality in a portion of Area C 	<ul style="list-style-type: none"> Governing body is Council, consisting of 4 or 6 Councillors making many local decisions Municipality represents one Municipal Director, and Council Area not incorporated becomes the new, smaller Area C with one EA Director 	<ul style="list-style-type: none"> Province provides most local services including local roads / subdivision and police CSRD provides sub-regional and region-wide services in which municipality chooses to participate 	<ul style="list-style-type: none"> Committee may recommend for further, detailed study if concluded that: <ul style="list-style-type: none"> one or more communities within Area C have existing or developing concerns that cannot be adequately addressed by the Regional District concerns relate to level of representation and level of service 	<ul style="list-style-type: none"> As part of detailed study, would need to: <ul style="list-style-type: none"> choose appropriate study boundary for new municipality assess cost and tax impacts for incorporation area, and for remainder of Area C assess impact on farm properties

FINDINGS & RECOMMENDATION

- The Committee's unanimous recommendation to the CSR Board of Directors on next steps:

Based on its review of the current governance and service delivery frameworks, the South Shuswap Governance Committee recommends to the CSR Board of Directors that a restructure study for Electoral Area C be undertaken, and that the restructure study examine two options:

- *The incorporation of a portion of the electoral area*
- *The division of the current electoral area into two electoral areas*