

Columbia Shuswap Regional District
2019 Five Year Financial Plan Bylaw No. 5794
Schedule A

		2019	2020	2021	2022	2023
REVENUES:						
Tax Requisition		\$ 15,437,765	\$ 16,096,681	\$ 16,312,980	\$ 16,644,744	\$ 17,001,680
Parcel Taxes		1,302,699	1,312,229	1,144,320	1,157,428	1,180,886
Railway Tax Mitigation		362,407	362,407	362,407	362,407	362,407
Grants and transfers from other government		8,824,476	5,803,234	5,362,472	5,363,498	5,303,246
Surplus		1,575,402	-	-	-	-
Transfer from Capital Reserve		4,969,934	3,338,748	1,365,000	606,600	866,200
Transfer from Operating Reserve		643,816	564,289	269,239	254,624	209,951
Other		16,793,360	11,592,174	11,337,278	11,571,459	11,254,912
TOTAL REVENUES:		\$ 49,909,859	\$ 39,069,762	\$ 36,153,696	\$ 35,960,760	\$ 36,179,282
EXPENDITURES:						
Corporate Services and Finance						
Regional General Government	010	\$ 1,360,941	\$ 1,317,300	\$ 1,348,600	\$ 1,365,300	\$ 1,399,100
Electoral Area General Government	011	1,596,775	1,613,094	1,631,645	1,699,612	1,668,534
Administrative Cost Allocation and IT	012	1,592,250	1,580,250	1,346,150	1,264,250	1,235,250
Vehicle Fleet	013	91,800	92,400	94,000	97,600	99,200
Feasibility Study	015	20,000	20,000	20,000	20,000	20,000
Asset Management	016	187,932	-	-	-	-
BC Hydro Grant Distribution	019	2,137,509	2,137,509	2,137,509	2,137,509	2,137,509
Electoral Area GIA	025	567,520	405,500	405,500	405,500	405,500
Regional Waterworks	200	238,850	237,100	241,350	245,600	249,850
Total Corporate Services and Finance		\$ 7,793,577	\$ 7,403,153	\$ 7,224,754	\$ 7,235,371	\$ 7,214,943
Information Technology						
GIS/Mapping	260	\$ 389,464	\$ 398,292	\$ 406,772	\$ 415,252	\$ 423,732
House Numbering	264	30,120	31,160	32,200	33,240	34,280
Total Information Technology		\$ 419,584	\$ 429,452	\$ 438,972	\$ 448,492	\$ 458,012

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Development Services												
EA F Building Inspection	171	\$	187,432	\$	179,187	\$	187,006	\$	191,299			
Building Inspection - Sub-Regional	172	\$	328,240	\$	331,396	\$	331,244	\$	338,350	\$	345,876	
By-Law Enforcement	180		429,708		439,776		448,424		457,164		465,912	
Development Services	265		1,233,284		1,258,412		1,286,252		1,314,332		1,343,412	
Planning Special Projects	266		212,350		99,120		81,220		85,060		34,830	
Total Development Services			\$	2,391,014	\$	2,307,891	\$	2,329,853	\$	2,381,912	\$	2,381,329
Environmental Health Services												
Hummingbird Creek Maintenance	183	\$	580	\$	580	\$	580	\$	580	\$	580	
Sims Creek Maintenance	184		4,000		1,000		1,000		1,000		1,000	
Recycling	218		2,769,213		1,820,713		1,645,633		1,645,813		1,645,813	
Regional Solid Waste Management	219		5,632,000		5,560,000		3,880,000		3,840,000		3,840,000	
Shuswap Milfoil Control	280		359,286		325,648		510,100		327,269		331,893	
Weed Control/Enforcement	286		89,285		89,125		90,749		92,013		93,261	
Revelstoke/EA B Mosquito Control	290		78,988		78,288		79,488		80,488		81,488	
Golden/EA A Mosquito Control	291		169,600		169,700		169,806		172,412		175,518	
EA E Mosquito Control	292		8,514		8,546		8,630		8,716		8,803	
Scotch/Lee Creek Mosquito Control	294		40,270		40,790		40,396		41,002		41,608	
Sterile Insect Release Program	295		65,056		66,337		67,644		68,977		70,336	
Total Environmental Health Services			\$	9,216,792	\$	8,160,727	\$	6,494,026	\$	6,278,270	\$	6,290,300

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Community Services						
Annis Bay Fire Protection	030	\$ 13,490	\$ 13,735	\$ 13,984	\$ 14,239	\$ 14,499
EA B Fire Protection	031	376,644	129,057	131,518	134,028	136,589
Falkland Fire Protection	033	212,237	298,090	226,016	231,649	238,250
Swansea Point Fire Protection	034	180,372	184,312	176,624	181,140	185,626
Nicholson Fire Protection	036	277,645	250,978	633,875	262,974	267,937
Ranchero/Deep Creek Fire Protection	037	310,268	248,820	255,165	260,190	267,061
Malakwa Fire Protection	040	191,638	251,681	201,952	207,800	213,582
Silver Creek Fire Protection	041	292,551	224,909	283,235	227,091	232,569
EA E Fire Protection	043	35,918	36,484	36,953	37,438	37,753
Kault Hill Fire Protection	045	8,450	8,750	8,850	8,950	9,050
Regional Fire Protection	046	393,775	394,350	392,685	456,350	408,070
Area C Sub-Regional Fire Protection	047	2,036,694	1,350,935	1,337,714	1,425,829	1,947,059
Area F Sub-Regional Fire Protection	048	1,195,466	838,058	855,647	974,431	893,235
911 Emergency Telephone Response	049	232,639	208,540	466,412	222,421	228,664
Shuswap Emergency Preparedness	050	585,964	344,672	340,027	344,647	349,217
Rev/EA B Emergency Preparedness	051	122,888	125,446	127,913	130,417	132,963
Golden/EA A Emergency Preparedness	052	107,125	109,421	101,143	102,472	104,235
EA D Dog Control	060	9,776	10,004	10,294	10,564	10,834
EA C Dog Control	061	45,819	47,232	48,224	49,238	50,275
EA F Dangerous Dog Control	062	11,756	9,856	9,776	9,776	9,776
Total Community Services		\$ 6,641,115	\$ 5,085,330	\$ 5,658,007	\$ 5,291,644	\$ 5,737,244

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Utilities							
St Ives Street Lights	084	\$	3,950	\$ 4,048	\$ 4,155	\$ 4,263	\$ 4,371
C Strata K46 Street Lights	085		2,246	2,296	2,346	2,396	2,446
Swansea Point Street Lights	086		9,057	9,153	9,257	9,361	9,465
Falkland Street Lights	088		12,382	12,486	12,590	12,694	12,798
Blind Bay Street Lights	089		24,106	24,646	25,186	25,726	26,266
EA E Street Lights	090		4,733	4,455	4,555	4,655	4,755
Sorrento Street Lights	093		3,250	3,350	3,450	3,550	3,650
Lakeview Place Waterworks	196		18,253	18,253	18,253	18,253	18,253
Cottonwoods Waterworks	197		72,311	72,857	73,414	73,982	74,562
Sunnybrae Waterworks	198		59,379	61,313	63,323	65,412	67,585
Galena Shores Waterworks	199		50,962	51,162	51,362	51,362	51,362
Falkland Waterworks	201		98,981	102,214	105,579	109,084	112,732
Cedar Heights Waterworks	202		236,205	181,798	187,609	193,651	199,930
Eagle Bay Waterworks	203		53,517	103,981	54,455	54,938	63,008
Saratoga Waterworks	204		1,497,365	123,830	75,895	78,031	80,241
MacArthur/Reedman Waterworks	206		91,456	94,270	97,188	100,217	103,361
Sorrento Waterworks	208		548,796	1,055,473	312,304	319,292	326,443
Anglemont Waterworks	209		1,055,022	1,052,736	990,388	990,388	990,388
South Shuswap Liquid Waste Management	210		53,120	52,800	52,800	52,800	137,800
North Shuswap Liquid Waste Management	211		28,000	23,080	22,680	22,680	22,680
Seymour Arm Liquid Waste Management	212		4,860	4,360	4,320	4,320	4,320
Area E Liquid Waste Management	213		28,488	27,328	26,328	25,328	25,328
Sorrento/Blind Bay Community Sewer	214		212,992	45,050	43,850	42,650	41,450
Total Utilities		\$	4,169,431	\$ 3,130,939	\$ 2,241,287	\$ 2,265,033	\$ 2,383,194

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Parks and Recreation							
EA D Community Parks GIA	313	\$	20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400
Rose Clifford Community Park	315		20,460	-	-	-	-
Rail Corridor Trail	316		239,078	239,074	239,094	239,094	236,494
EA E Parks & Playgrounds	320		37,330	37,329	37,329	37,329	37,329
Community Parks - EA A	321		829,053	219,840	237,532	286,648	248,295
Community Parks - EA B	322		3,750	6,250	1,250	1,250	1,250
Community Parks - EA C	323		1,858,554	923,355	794,591	1,193,833	974,585
Community Parks - EA D	324		1,284,694	238,646	193,015	146,319	150,559
Community Parks - EA E	325		283,156	202,639	248,893	177,808	180,992
Community Parks - EA F	326		964,344	468,213	684,327	558,547	484,640
Golden/EA A Arena	340		1,939,314	842,531	881,580	849,391	845,438
Sicamous/EA E Recreation Centre	345		507,529	680,149	451,269	473,413	496,631
Golden/EA A Curling Rink	370		96,870	68,086	68,333	68,973	69,496
Total Parks and Recreation		\$	8,084,532	\$ 3,946,512	\$ 3,857,613	\$ 4,053,005	\$ 3,746,109
Economic Development and Tourism							
Shuswap Tourism	300	\$	566,282	\$ 490,902	\$ 488,540	\$ 490,660	\$ 492,780
Economic Development	302		534,117	366,402	273,875	256,880	299,000
EA C Tourism Info Centre	304		30,600	30,600	30,600	30,600	30,600
Film Commission - All Members	305		49,530	50,071	51,327	52,575	53,828
EA A Economic Development	306		76,200	76,500	76,500	76,500	76,500
EA F Ec Dev/Tourism Promotion	307		25,500	25,500	25,500	25,500	25,500
Total Economic Development and Tourism		\$	1,282,229	\$ 1,039,975	\$ 946,342	\$ 932,715	\$ 978,208

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Other							
EA F First Responders GIA	024	\$	27,540	\$ 27,540	\$ 27,540	\$ 27,540	\$ 27,540
Community Hall EA D GIA	026		8,250	8,250	8,250	8,250	8,250
Shuswap SPCA GIA	027		12,250	12,250	12,250	12,250	12,250
Shuswap Search and Rescue GIA	028		106,000	106,000	106,000	106,000	106,000
Shuswap First Responders GIA	029		51,000	51,000	51,000	51,000	51,000
Shuswap Airport	074		148,083	150,043	151,533	153,038	154,558
Revelstoke/EA B Airport	075		499,421	547,224	480,465	552,453	485,893
Golden/EA A Airport	076		61,827	43,130	43,463	43,807	44,180
EA C/D Transit	101		28,660	29,100	29,120	29,620	30,140
Waverly Park Water Users Loan	189		22,549	22,549	22,549	22,549	22,549
Woodstove Exchange Program	190		15,300	15,300	15,300	15,300	15,300
Community Works Fund Agreement	192		2,056,969	90,000	90,000	90,000	90,000
EA D Cemetery GIA	239		3,700	3,700	3,700	3,700	3,700
Golden/EA A Cemetery	240		26,577	27,087	27,390	27,862	28,350
Revelstoke/EA B Cemetery	241		86,620	88,813	91,057	93,354	95,703
Fireworks/Firecrackers - Area C	244		-	-	-	-	-
Fireworks/Firecrackers - Area E	246		-	-	-	-	-
Fireworks/Firecrackers - Area F	247		-	-	-	-	-
Marine Noise Control	250		-	-	-	-	-
Anti Whistling Elson Rd Crossing	255		630	630	630	630	630
Shuswap Watershed Council	282		180,000	180,000	-	-	-
EA B Recreation	330		146,343	139,338	132,436	135,605	138,849
Golden/Area A Shared Services	341		144,581	130,630	133,091	135,614	138,205
Shuswap Multipurpose Recreation	344		61,200	61,200	61,200	61,200	61,200
EA A Television Rebroadcast	355		66,000	66,000	66,000	66,000	66,000
Golden/EA A Library	380		418,203	370,013	380,251	386,439	395,818
Okanagan Regional Library	381		866,707	882,505	904,947	927,438	950,491
Golden/EA A Museum	385		55,000	55,000	55,000	55,000	55,000
Total Other		\$	5,093,410	\$ 3,107,302	\$ 2,893,172	\$ 3,004,649	\$ 2,981,606
Debt Payments from Member Municipalities	495	\$	4,818,175	\$ 4,458,481	\$ 4,069,670	\$ 4,069,669	\$ 4,008,337
TOTAL EXPENDITURES		\$	49,909,859	\$ 39,069,762	\$ 36,153,696	\$ 35,960,760	\$ 36,179,282
SURPLUS/DEFICIT		\$	-	\$ -	\$ -	\$ -	\$ -