

NOC SRHD - 2019 Five Year Financial Plan - Cashflow Worksheet

OPTION 3 - SAME AS OPTION 2 PLUS \$650,000 CASH RESERVES USED

Minor Equipment	Global Grant (estimated for 2020-2023)		Bylaw	Project Total	NOC SRHD Portion	Previously funded	2019	2020	2021	2022	2023	
							623,200	638,800	654,800	671,200	688,000	annual
Capital Equipment	QVH	Video Conferencing Infrastructure Refresh	65	30,000	12,000	8,353	3,647					to complete
		Anaesthetic Unit with Monitor	71	120,000	48,000	47,753	247					to complete
	VJH	Chemistry Analyzer	62	145,000	58,000	-	58,000					non start
		Table, Surgery	62	144,000	57,600	52,825	4,775					to complete
		Medi-stations (VJH/SLGH)	64	80,000	32,000	31,600	400					to complete
		Wireless Infrastructure Expansion	65	20,000	8,000	-	8,000					non start
		Integrated Chemisty/Immunochemistry Analyzer (a	65	322,000	128,800	-	70,800					non start
		Hematology Analyzer	65	170,000	68,000	-	68,000					non start
		Vocera	71	180,000	72,000	28,027	43,973					to complete
		Wireless Infrastructure Refresh	71	99,000	39,600	30,520	9,080					to complete
		Medstations, IH Wife Pyxis Replacement, Phase 4		2,939,000	1,175,600		35,268	103,627	103,627	103,627	103,627	new 2019 - to be funded from borrowing
		Monitoring System, Physiological		465,000	160,200		160,200					new 2019
		Laser, Holmium		270,000	108,000		108,000					new 2019
		Ortho Templating Software for Surgical Efficiency		74,000	29,600		29,600					new 2019
	SLGH	Sterilizer - Low Temp VHP	65	159,000	63,600	-	63,600					non start
		Electronic Emergency Department Medical Summa	71	220,000	88,000	20,573	67,427					to complete
		Medistation, IH wide Pyxis replacement	71	489,000	195,600	169,963	25,637					to complete
	Gateby/Noric Hous	Resident Bus	71	117,000	46,800		46,800					non start
	Various		71		-							
		Specialized Surgical Services	65	107,000	42,800	25,282	17,518					to complete
		Telehealth Expansion	65	3,250	13,300	10,713	2,587					to complete
	Regional	Corporate Projects over \$100K	65	684,500	273,800	193,796	80,004					to complete
		Corporate Projects under \$100K	65	346,500	138,600	119,533	19,067					to complete
		IH Wide IMIT	71	3,274,000	1,309,600	438,265	871,335					to complete
		IH Wide IMIT		1,608,000	643,200		643,200					new 2019
		Laboratory Middleware		205,750	82,300		82,300					new 2019
	Bastion Place	Cooler/Freezer, Walk In	65	135,000	54,000	35,421	18,579					to complete
		Resident Bus	65	117,000	46,800	46,300	500					to complete
		Wireless Infrastructure Refresh	71	20,000	8,000		8,000					non start
	Vernon Health	Wireless Infrastructure Expansion	65	40,000	16,000	6,843	9,157					to complete
	Noric House	Wireless Infrastructure Expansion	65	15,000	6,000	-	6,000					non start
	Parkview Place											
	PV Manor	Laser, Retinal, Fibre Optic	64	122,000	48,800	-	48,800					non start
	Polson Care Centr	Vocera Expansion	71	99,000	39,600		39,600					non start
	Salmon Arm Healtl	Wireless Infrastructure Expansion	71	30,000	12,000		12,000					non start

Capital Projects	QVH	Queen Victoria Hospital (15 years)	27*	-	-	-	130,512	130,512	130,512	130,512	0	Deb Issue 102 (15 Yr)
		Parking lot lighting upgrades	71	90,000	36,000	33,596	2,404					to complete
		Emergency Generator		4,950,000	1,980,000		59,400	174,533	174,533	174,533	174,533	new 2019 - to be funded from borrowing
		Chiller Replacement		823,000	329,200		329,200					new 2019
		Modernize Elevator		280,000	112,000		112,000					new 2019
	VJH	Infrastructure Modifications (10 Years)	44*	-	-		172,186	172,186	172,186	172,186	148,561	Deb Issue 124 (10 Yr)
		Construction Phase (25 Years) (1st half)	45*	-	-		1,781,726	1,781,726	1,781,726	1,781,726	1,781,726	Deb Issue 106 (25 Yr)
		Construction Phase (25 Years) (2nd half)	45*	-	-		2,019,078	2,019,078	2,019,078	2,019,078	2,019,078	Deb Issue 116 (25 Yr)
		Additional Floor (25 Years) (included above)	46*	-	-		593,376	593,376	593,376	593,376	593,376	Deb Issue 117 (25 Yr)
		Polson Tower Completion (15 years)	58*	29,563,000	5,525,000	3,204,499	290,220	290,220	290,220	290,220	290,220	Deb Issue 146 (15 Yr)
		Diagnostic Imaging Redesign	62	150,000	60,000	-	60,000					non start
		Inpatient Psychiatry Redevelopment (planning)	62	150,000	60,000	-	60,000					to complete
		HVAC Upgrade	65	600,000	240,000	-	240,000					non start
		MRI equipment and upgrade	67	7,100,000	2,840,000	905,074	55,000	250,340	250,340	250,340	250,340	Long term debt yet to be issued
		Autopsy Suite/Morgue Update - Planning	71	150,000	60,000		60,000					non start
		Access Control System Upgrade	71	70,000	28,000		28,000					non start
		Medical Device Reprocessing Redesign and Expansion		2,010,000	804,000		24,120	70,871	70,871	70,871	70,871	new 2019 - to be funded from borrowing
	SLGH	Construction Phase (25 Years)	38*	-	-		458,613	458,613	458,613	458,613	458,613	Deb Issue 112 (25 Yr)
		Geo-thermal Heating & Cooling (10 Years)	43*	-	-		81,159	0	0	0	0	Deb Issue 106 (10 Yr)
		Pharmacy Renovation		1,080,000	432,000		432,000					new 2019
	PV Manor	Pleasant Valley Manor (20 Years)	32*	-	-		286,266	286,266	286,266	286,266	286,266	Deb Issue 106 (20 Yr)
		Water Softener (x2)	71	60,000	24,000		24,000					non start
		Repave Parking Lot		60,000	24,000		24,000					new 2019
	Noric House	Domestic Hot Water Boiler Upgrade (x2)	71	85,000	34,000		34,000					non start
	Parkview	Retaining Wall and Security Fence Replacement		85,000	34,000		34,000					new 2019
	Bastion Place	Parking Lot Upgrades	65	85,000	34,000	30,948	3,052					to complete
	Shuswap Comm Care	Leasehold Improvements-Reno/Expansion/Relocation		600,000	240,000		240,000					new 2019
	PV Health Centre	Staff Duress System		90,000	36,000		36,000					new 2019
		Administration Cost					91,500	91,500	91,500	91,500	91,500	
		Debt Reserve Fund expense from Issue of new Debt										
		* Capital Borrowing Bylaw					\$11,047,111	\$7,061,649	\$7,077,649	\$7,094,049	\$6,956,712	

Capital Planning Information

Additional Capital Requirements spread next 5 years (estimated)
- Equipment
- Facility Projects

Completion of MRI project
Completion of new long term projects
Agreements - First Nations
Grants in lieu
From accumulated cash reserves - prior years' approved projects
From accumulated cash reserves - current year approved projects
Proceeds from borrowing - MRI
Proceeds from borrowing - new long term projects
Interest Revenue
Tax Requisition

2,000,000	2,050,000	2,101,300	2,153,900
1,050,000	1,076,300	1,103,300	1,130,900

1,934,926				
3,959,600				
-74,500	-75,245	-75,997	-76,757	-77,525
-18,500	-18,500	-18,500	-18,500	-18,500
-2,115,000				0
-650,000	-1,300,000	-350,000		
-1,934,926				
-3,959,600				
-50,000	-50,000	-50,000	-50,000	-50,000
\$8,139,111	\$8,667,904	\$9,709,451	\$10,153,391	\$10,095,487

\$6,607	End of Year Cash Reserve Balance
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% increase over previous year:

\$0.2527	\$0.2691	\$0.3014	\$0.3152	\$0.3134
4.7%	6.5%	12.0%	4.6%	-0.6%

Average Home Value
Annual Tax Levy on average home

\$381,737	\$381,737	\$381,737	\$381,737	\$381,737
\$96.46	\$102.72	\$115.07	\$120.33	\$119.64

Assessment Rates Av Residence			Total Tax
Rate	Avg	Tax	Collected
2016 - \$0.2818	\$300,376	\$84.65	7,402,210
2017 - \$0.2741	\$317,500	\$87.03	7,654,838
2018 - \$0.2619	\$350,765	\$91.87	7,771,656
2019 - \$0.2527	\$338,1737	\$96.46	\$8,139,111