

NOCSRHD - 2019 Five Year Financial Plan - Cashflow Worksheet
OPTION 2 - \$3,956,600 FUNDED BY BORROWING; \$2,856,700 FUNDED BY TAXATION

| | | Bylaw | Project Total | NOCSRHD Portion | Previously funded | 2019 | 2020 | 2021 | 2022 | 2023 | |
|-------------------|---|-------|---------------|-----------------|-------------------|---------|---------|---------|---------|---------|--|
| Minor Equipment | Global Grant (estimated for 2020-2023) | | | | | 623,200 | 638,800 | 654,800 | 671,200 | 688,000 | annual |
| Capital Equipment | QVH | | | | | | | | | | |
| | Video Conferencing Infrastructure Refresh | 65 | 30,000 | 12,000 | 8,353 | 3,647 | | | | | to complete |
| | Anaesthetic Unit with Monitor | 71 | 120,000 | 48,000 | 47,753 | 247 | | | | | to complete |
| | VJH | | | | | | | | | | |
| | Chemistry Analyzer | 62 | 145,000 | 58,000 | - | 58,000 | | | | | non start |
| | Table, Surgery | 62 | 144,000 | 57,600 | 52,825 | 4,775 | | | | | to complete |
| | Medi-stations (VJH/SLGH) | 64 | 80,000 | 32,000 | 31,600 | 400 | | | | | to complete |
| | Wireless Infrastructure Expansion | 65 | 20,000 | 8,000 | - | 8,000 | | | | | non start |
| | Integrated Chemistry/Immunochemistry Analyzer (ac | 65 | 322,000 | 128,800 | - | 70,800 | | | | | non start |
| | Hematology Analyzer | 65 | 170,000 | 68,000 | - | 68,000 | | | | | non start |
| | Vocera | 71 | 180,000 | 72,000 | 28,027 | 43,973 | | | | | to complete |
| | Wireless Infrastructure Refresh | 71 | 99,000 | 39,600 | 30,520 | 9,080 | | | | | to complete |
| | Medstations, IH Wife Pyxis Replacement, Phase 4 | | 2,939,000 | 1,175,600 | | 35,268 | 103,627 | 103,627 | 103,627 | 103,627 | new 2019 - to be funded from borrowing |
| | Monitoring System, Physiological | | 465,000 | 160,200 | | 160,200 | | | | | new 2019 |
| | Laser, Holmium | | 270,000 | 108,000 | | 108,000 | | | | | new 2019 |
| | Ortho Templating Software for Surgical Efficiency | | 74,000 | 29,600 | | 29,600 | | | | | new 2019 |
| | SLGH | | | | | | | | | | |
| | Sterilizer - Low Temp VHP | 65 | 159,000 | 63,600 | - | 63,600 | | | | | non start |
| | Electronic Emergency Department Medical Summa | 71 | 220,000 | 88,000 | 20,573 | 67,427 | | | | | to complete |
| | Medistation, IH wide Pyxis replacement | 71 | 489,000 | 195,600 | 169,963 | 25,637 | | | | | to complete |
| | Gateby/Noric Hous Resident Bus | 71 | 117,000 | 46,800 | | 46,800 | | | | | non start |
| | Various | 71 | | | | | | | | | |
| | Specialized Surgical Services | 65 | 107,000 | 42,800 | 25,282 | 17,518 | | | | | to complete |
| | Telehealth Expansion | 65 | 3,250 | 13,300 | 10,713 | 2,587 | | | | | to complete |
| | Regional | | | | | | | | | | |
| | Corporate Projects over \$100K | 65 | 684,500 | 273,800 | 193,796 | 80,004 | | | | | to complete |
| | Corporate Projects under \$100K | 65 | 346,500 | 138,600 | 119,533 | 19,067 | | | | | to complete |
| | IH Wide IMIT | 71 | 3,274,000 | 1,309,600 | 438,265 | 871,335 | | | | | to complete |
| | IH Wide IMIT | | 1,608,000 | 643,200 | | 643,200 | | | | | new 2019 |
| | Laboratory Middleware | | 205,750 | 82,300 | | 82,300 | | | | | new 2019 |
| | Bastion Place | | | | | | | | | | |
| | Cooler/Freezer, Walk In | 65 | 135,000 | 54,000 | 35,421 | 18,579 | | | | | to complete |
| | Resident Bus | 65 | 117,000 | 46,800 | 46,300 | 500 | | | | | to complete |
| | Wireless Infrastructure Refresh | 71 | 20,000 | 8,000 | | 8,000 | | | | | non start |
| | Vernon Health | | | | | | | | | | |
| | Wireless Infrastructure Expansion | 65 | 40,000 | 16,000 | 6,843 | 9,157 | | | | | to complete |
| | Noric House | | | | | | | | | | |
| | Wireless Infrastructure Expansion | 65 | 15,000 | 6,000 | - | 6,000 | | | | | non start |
| | Parkview Place | | | | | | | | | | |
| | PV Manor | | | | | | | | | | |
| | Laser, Retinal, Fibre Optic | 64 | 122,000 | 48,800 | - | 48,800 | | | | | non start |
| | Polson Care Centre | | | | | | | | | | |
| | Vocera Expansion | 71 | 99,000 | 39,600 | | 39,600 | | | | | non start |
| | Salmon Arm Health | | | | | | | | | | |
| | Wireless Infrastructure Expansion | 71 | 30,000 | 12,000 | | 12,000 | | | | | non start |

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| | | Bylaw | Project Total | NOCSRHD Portion | Previously funded | 2019 | 2020 | 2021 | 2022 | 2023 | |
|------------------|---------------------------|--|---------------|-----------------|-------------------|--------------|-------------|-------------|-------------|-------------|--|
| Capital Projects | QVH | Queen Victoria Hospital (15 years) | 27* | - | - | 130,512 | 130,512 | 130,512 | 130,512 | 0 | Deb Issue 102 (15 Yr) |
| | | Parking lot lighting upgrades | 71 | 90,000 | 36,000 | 2,404 | | | | | to complete |
| | | Emergency Generator | | 4,950,000 | 1,980,000 | 59,400 | 174,533 | 174,533 | 174,533 | 174,533 | new 2019 - to be funded from borrowing |
| | | Chiller Replacement | | 823,000 | 329,200 | 329,200 | | | | | new 2019 |
| | | Modernize Elevator | | 280,000 | 112,000 | 112,000 | | | | | new 2019 |
| | VJH | Infrastructure Modifications (10 Years) | 44* | - | - | 172,186 | 172,186 | 172,186 | 172,186 | 148,561 | Deb Issue 124 (10 Yr) |
| | | Construction Phase (25 Years) (1st half) | 45* | - | - | 1,781,726 | 1,781,726 | 1,781,726 | 1,781,726 | 1,781,726 | Deb Issue 106 (25 Yr) |
| | | Construction Phase (25 Years) (2nd half) | 45* | - | - | 2,019,078 | 2,019,078 | 2,019,078 | 2,019,078 | 2,019,078 | Deb Issue 116 (25 Yr) |
| | | Additional Floor (25 Years) (included above) | 46* | - | - | 593,376 | 593,376 | 593,376 | 593,376 | 593,376 | Deb Issue 117 (25 Yr) |
| | | Poison Tower Completion (15 years) | 58* | 29,563,000 | 5,525,000 | 290,220 | 290,220 | 290,220 | 290,220 | 290,220 | Deb Issue 146 (15 Yr) |
| | | Diagnostic Imaging Redesign | 62 | 150,000 | 60,000 | 60,000 | | | | | non start |
| | | Inpatient Psychiatry Redevelopment (planning) | 62 | 150,000 | 60,000 | 60,000 | | | | | to complete |
| | | HVAC Upgrade | 65 | 600,000 | 240,000 | 240,000 | | | | | non start |
| | | MRI equipment and upgrade | 67 | 7,100,000 | 2,840,000 | 55,000 | 250,340 | 250,340 | 250,340 | 250,340 | Long term debt yet to be issued |
| | | Autopsy Suite/Morgue Update - Planning | 71 | 150,000 | 60,000 | 60,000 | | | | | non start |
| | | Access Control System Upgrade | 71 | 70,000 | 28,000 | 28,000 | | | | | non start |
| | | Medical Device Reprocessing Redesign and Expansion | | 2,010,000 | 804,000 | 24,120 | 70,871 | 70,871 | 70,871 | 70,871 | new 2019 - to be funded from borrowing |
| | SLGH | Construction Phase (25 Years) | 38* | - | - | 458,613 | 458,613 | 458,613 | 458,613 | 458,613 | Deb Issue 112 (25 Yr) |
| | | Geo-thermal Heating & Cooling (10 Years) | 43* | - | - | 81,159 | 0 | 0 | 0 | 0 | Deb Issue 106 (10 Yr) |
| | | Pharmacy Renovation | | 1,080,000 | 432,000 | 432,000 | | | | | new 2019 |
| | PV Manor | Pleasant Valley Manor (20 Years) | 32* | - | - | 286,266 | 286,266 | 286,266 | 286,266 | 286,266 | Deb Issue 106 (20 Yr) |
| | | Water Softener (x2) | 71 | 60,000 | 24,000 | 24,000 | | | | | non start |
| | | Repave Parking Lot | | 60,000 | 24,000 | 24,000 | | | | | new 2019 |
| | Noric House | Domestic Hot Water Boiler Upgrade (x2) | 71 | 85,000 | 34,000 | 34,000 | | | | | non start |
| | Parkview | Retaining Wall and Security Fence Replacement | | 85,000 | 34,000 | 34,000 | | | | | new 2019 |
| | Bastion Place | Parking Lot Upgrades | 65 | 85,000 | 34,000 | 30,948 | 3,052 | | | | to complete |
| | | | | | | | | | | | |
| | Shuswap Comm Care | Leasehold Improvements-Reno/Expansion/Relocation | | 600,000 | 240,000 | 240,000 | | | | | new 2019 |
| | PV Health Centre | Staff Duress System | | 90,000 | 36,000 | 36,000 | | | | | new 2019 |
| | | Administration Cost | | | | 91,500 | 91,500 | 91,500 | 91,500 | 91,500 | |
| | | Debt Reserve Fund expense from Issue of new Debt | | | | | | | | | |
| | * Capital Borrowing Bylaw | | | | | \$11,047,111 | \$7,061,649 | \$7,077,649 | \$7,094,049 | \$6,956,712 | |

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OPTION 2 - \$3,956,600 FUNDED BY BORROWING; \$2,856,700 FUNDED BY TAXATION

| Capital Planning Information | Bylaw | Project Total | NOC/SRHD Portion | Previously funded | 2019 | 2020 | 2021 | 2022 | 2023 | | |
|------------------------------|---|---|------------------|-------------------|-------------|-------------|--------------|--------------|--------------|-------------|----------------------------------|
| | | | | | | | | | | | |
| | Additional Capital Requirements spread next 5 years (estimated) | | | | | | | | | | |
| | | - Equipment | | | | 2,000,000 | 2,050,000 | 2,101,300 | 2,153,900 | | |
| | | - Facility Projects | | | | 1,050,000 | 1,076,300 | 1,103,300 | 1,130,900 | | |
| | | Completion of MRI project | | | 1,934,926 | | | | | | |
| | | Completion of new long term projects | | | 3,959,600 | | | | | | |
| | | Agreements - First Nations | | | -74,500 | -75,245 | -75,997 | -76,757 | -77,525 | | |
| | | Grants in lieu | | | -18,500 | -18,500 | -18,500 | -18,500 | -18,500 | | |
| | | From accumulated cash reserves - prior years' approved projects | | | -2,115,000 | | | | 0 | \$2,306,607 | End of Year Cash Reserve Balance |
| | | Proceeds from borrowing - MRI | | | -1,934,926 | | | | | | |
| | | Proceeds from borrowing - new long term projects | | | -3,959,600 | | | | | | |
| | | Interest Revenue | | | -50,000 | -50,000 | -50,000 | -50,000 | -50,000 | | |
| | | Tax Requisition | | | \$8,789,111 | \$9,967,904 | \$10,069,451 | \$10,153,391 | \$10,095,487 | | |
| | | | | | \$0.2729 | \$0.3094 | \$0.3123 | \$0.3152 | \$0.3134 | | |
| | | % increase over previous year: | | | 13.1% | 13.4% | 0.9% | 0.9% | -0.6% | | |
| | | Average Home Value | | | \$381,737 | \$381,737 | \$381,737 | \$381,737 | \$381,737 | | |
| | | Annual Tax Levy on average home | | | \$104.16 | \$118.13 | \$119.21 | \$120.33 | \$119.64 | | |

| Assessment Rates Av Residence | | | Total Tax Collected |
|-------------------------------|-----------|----------|------------------------|
| Rate | Avg | Tax | |
| 2016 - \$0.2818 | \$300,376 | \$84.65 | 7,402,210 |
| 2017 - \$0.2741 | \$317,500 | \$87.03 | 7,654,838 |
| 2018 - \$0.2619 | \$350,765 | \$91.87 | 7,771,656 |
| 2019 - \$0.2729 | \$338,737 | \$104.16 | \$8,789,111 |