

NORTH OKANAGAN/COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT Regular Board Meeting AGENDA

Date: Tuesday, March 21, 2023
Time: 10:00 AM
Location: CSRD Boardroom
555 Harbourfront Drive NE, Salmon Arm

Pages

1. Land Acknowledgement

We acknowledge that we are meeting in service to the Columbia Shuswap Regional District which is on the traditional and unceded territories of the Secwepemc, Syilx Okanagan, Sinixt and Ktunaxa Nation. We are privileged and grateful to be able to live, work and play in this beautiful area.

Declaration on the Rights of Indigenous Peoples Act

Article 5: Indigenous peoples have the right to maintain and strengthen their distinct political, legal, economic, social and cultural institutions, while retaining their right to participate fully, if they so choose, in the political, economic, social and cultural life of the State.

2. Call to Order

3. Adoption of Agenda

Motion

THAT: the agenda for the NOCSRHD meeting of March 21, 2023 be adopted.

4. Minutes

4.1 Adoption of Minutes

1

Motion

THAT: the minutes of the January 24, 2023 North Okanagan/Columbia Shuswap Regional Hospital District Board be adopted.

4.2 Business Arising from the Minutes

None.

5. Delegations

None.

6. Correspondence

None.

7. Reports

7.1 2022 NOCSRHD Year End Financial Statements

6

Report from Jodi Pierce, Manager, Financial Services, dated March 6, 2023.

Motion

THAT: in accordance with the Local Government Act, the 2022 NOCSRHD Year End Financial Statements be approved.

Corporate Vote Unweighted

8. Bylaws

8.1 2023 NOCSRHD Capital Expenditure Bylaw No. 83, 2023

18

Report from Jodi Pierce, Manager, Financial Services, dated March 1, 2023.

Motion

THAT: Bylaw No. 83, 2023, cited as "North Okanagan/Columbia Shuswap Regional Hospital District Capital Expenditure Bylaw No. 83, 2023", be read a first, second, and third time, this 21st day of March, 2023.

Corporate Vote Weighted

Motion

THAT: Bylaw No. 83, 2023, cited as "North Okanagan/Columbia Shuswap Regional Hospital District Capital Expenditure Bylaw No. 83, 2023", be adopted, this 21st day of March, 2023.

Corporate Vote Weighted

8.2 2022 NOCSRHD Five Year Financial Plan

23

Report from Jodi Pierce, Manager, Financial Services, dated March 6, 2023.
Bylaw for adoption

Motion

THAT: Bylaw No. 82, 2023, cited as “2023 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 82, 2023”, be read a first, second and third time, this 21st day of March, 2023.

Corporate Vote Weighted

Motion

THAT: Bylaw No. 82, 2023, cited as “2023 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 82, 2023”, be adopted, this 21st day of March, 2023.

Corporate Vote Weighted

9. Date of Next Meeting

TBD

10. Adjournment

Motion

THAT: the March 21, 2023 North Okanagan Columbia Shuswap Regional Hospital District Board meeting be adjourned.

NORTH OKANAGAN/COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT

Minutes of a Regular meeting of the North Okanagan/Columbia Shuswap Regional Hospital District Board.

**Note: The following minutes are subject to correction when endorsed by the Board at the
next Regular meeting.**

Date: January 24, 2023
Time: 10:00 AM
Location: CSRD Boardroom
555 Harbourfront Drive NE, Salmon Arm

Directors Present	D. Brooks-Hill^	Area B, CSRD
	M. Gibbons	Area C, CSRD
	D. Trumbley	Area D, CSRD
	R. Martin (Vice Chair)	Area E, CSRD
	N. Melnychuk^	Area G, CSRD
	G. Sulz^	Revelstoke, CSRD
	C. Anderson^	Sicamous, CSRD
	K. Flynn	Salmon Arm, CSRD
	T. Lavery^	Salmon Arm, CSRD
	B. Fleming	Area B, RDNO
	A. Shatzko^	Area C, RDNO
	R. Fairbairn	Area D, RDNO
	A. Hopkins	Area F, RDNO
	S. Fowler	Armstrong, RDNO
	R. Hoyte^	Coldstream, RDNO
	B. Schreiner	Enderby, RDNO
	K. Acton (Chair)	Lumby, RDNO
	C. Fraser	Spallumcheen, RDNO
	V. Cumming^	Vernon, RDNO
	K. Fehr^	Vernon, RDNO
	K. Gares^	Vernon, RDNO
Directors Absent	J. Johnson	Area E, RDNO
	B. Quiring	Vernon, RDNO

Staff	J. MacLean	Chief Administrative Officer/Secretary
	J. Sham	Corporate Officer and Manager, Corporate Services
	C. Robichaud	Legislative Clerk
	J. Pierce	Manager, Financial Services

^electronic participation.

1. **Call to Order**

The Secretary called the meeting to order at 10:03 AM.

2. **Elections Conducted by Secretary, NOCSRHD**

The Secretary announced in the event of a vote that Directors attending the meeting online can send their confidential vote by email to Jennifer Sham, Corporate Officer, and Manager Corporate Services.

2.1 **Election of Chair**

The Secretary called for nominations for the position of Chair, NOCSRHD, for 2023.

Director Fraser nominated Director Acton.

Director Acton consented to the nomination.

Director Flynn nominated Director Martin.

Director Martin consented to the nomination.

After calling three times for nominations, the Secretary provided the nominated Directors the opportunity to make presentations to the Board prior to the election by ballot.

Ballots were distributed and the vote was conducted.

Following the counting of the ballots, the Secretary declared Director Acton as Chair of the NOCSRHD for 2023.

2.2 **Election of Vice Chair**

The Secretary called for nominations for the position of Vice Chair, NOCSRHD, for 2023.

Director Fraser nominated Director Martin.

Director Martin consented to the nomination.

After calling three times for nominations and hearing no further nominations, the Secretary declared Director Martin, Vice Chair of the NOCSRHD for 2023 by acclamation.

HD2023-0101

Moved By Director Gibbons

Seconded By Director Fowler

THAT: the ballots for the election of Chair of the North Okanagan Columbia Shuswap Regional Hospital District held on January 24, 2023 be destroyed

CARRIED

3. Adoption of Agenda

HD2023-0102

Moved By Director Fowler

Seconded By Director Martin

THAT: the agenda for the NOCSRHD meeting of January 24, 2023, be adopted.

CARRIED

4. Minutes

4.1 Adoption of Minutes

HD2023-0103

Moved By Director Fraser

Seconded By Director Schreiner

THAT: the minutes of the March 22, 2022 North Okanagan Columbia Shuswap Regional Hospital District Board be adopted.

CARRIED

4.2 Business Arising from the Minutes

Director Martin asked if staff were aware if the previous CSRD Electoral Area C Director had meetings with IHA to discuss facilities in CSRD Electoral Area C.

Staff had no information pertaining to any meeting between the past CSRD Electoral Area C Director and IHA.

5. Correspondence

HD2023-0104

Moved By Director Flynn

Seconded By Director Fairbairn

THAT: the correspondence contained on the North Okanagan Columbia Shuswap Regional Hospital District Board Agenda be received.

CARRIED

5.1 2021-2022 Closed Projects/Major Equipment (December 5, 2022)

5.2 Project Summary Report (December 16, 2022)

5.3 2023/2024 Capital Funding Request Letter (December 22, 2022)

6. Delegations

6.1 Interior Health Authority

Interior Health Overview and Project Update Report presentation

Discussion:

Several Directors commented they felt the communication from Interior Health Authority (IHA) was lacking. Directors wished to be better informed and consulted with programs as they are developed.

7. Reports

7.1 2023 Five Year Financial Plan

Report from Jodi Pierce, Manager, Financial Services, dated January 11, 2023. For information and consideration changes.

HD2023-0105

Moved By Director Flynn

Seconded By Director Fraser

THAT: the Board approve a 3.9% tax increase for the 2023 tax year but withholding \$320K of the \$800K on the Mental Health and Substance Use Business Plan until after the Board reviewed and approved the concept plan.

Discussion on the motion:

A few Directors raised concerns because the Board previously approved funding for the Vernon Long-term Care Facility, and that adding Board approval conditions to the facility concept plan could lead to further delays and increase the cost of completion.

CARRIED (19-2)

Opposed: Directors Gares and Shatzko

8. Bylaws

None.

9. Date of Next Meeting

Tuesday, March 21, 2023 at 10:00 AM

CSRD Boardroom, 555 Harbourfront Drive NE, Salmon Arm, BC

10. Adjournment

HD2023-0106

Moved By Director Flynn

Seconded By Director Gibbons

THAT: the January 24, 2023 meeting of the North Okanagan Columbia Shuswap Regional Hospital District Board be adjourned.

CARRIED

12:29 PM

CORPORATE OFFICER

CHAIR

NOCSRHD BOARD REPORT

TO: Chair and Directors

File No: 8900 55

SUBJECT: 2022 NOCSRHD Year End Financial Statements

DESCRIPTION: Report from Jodi Pierce, Manager, Financial Services, dated March 6, 2023.

RECOMMENDATION: THAT: in accordance with the Local Government Act, the 2022 NOCSRHD Year End Financial Statements be approved.

Corporate Vote Unweighted

SHORT SUMMARY:

The Canadian Auditing Standard 700 states that "*The auditor's report shall be dated no earlier than the date on which the auditor has obtained sufficient appropriate audit evidence on which to base the auditor's opinion on the financial statements, including evidence that those with the recognized authority have asserted that they have taken responsibility for those financial statements.*"

The attached draft financial statements have been provided to BDO Canada LLP on which to base their audit, and as such are subject to change. If necessary, a final copy of the 2022 NOCSRHD Year End Financial Statements will be distributed to Directors at the beginning of the Board meeting.

Ms. Angie Spencer, BDO Canada, will review the 2022 Financial Statements at the Board Meeting.

POLICY:

The Year-End Financial Statements must be approved as required by Section 376(1) of the Local Government Act.

COMMUNICATIONS:

The approved financial statements will be distributed to member Municipalities and various Provincial Ministries no later than June 30, 2023 and also posted on the CSRD website.

DESIRED OUTCOMES:

That the Board approve the 2022 NOCSRHD Year End Financial Statements.

BOARD'S OPTIONS:

1. *Endorse the Recommendation.*
2. *Deny the Recommendation.*
3. *Defer.*
4. *Any other action deemed appropriate by the Board.*

Report Approval Details

Document Title:	2023-03-21_NOCSRHD_FIN 2022 NOCSRHD Year-end Financial Statements.docx
Attachments:	- 2022 NOCSRHD Draft Financial Statements.pdf
Final Approval Date:	Mar 14, 2023

This report and all of its attachments were approved and signed as outlined below:



Jennifer Sham



John MacLean

North Okanagan
Columbia Shuswap
Regional Hospital District
Financial Statements
For the year ended December 31, 2022

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North Okanagan Columbia Shuswap Regional Hospital District

Statement of Financial Position

December 31	2022	2021
Financial assets		
Cash	\$ 1,668,315	\$ 2,301,771
Investment funds - MFA (Note 1)	18,374,213	13,550,902
Accounts receivable	24,753	2,010
Due from member municipalities	370,671	373,130
Deposit and demand notes - MFA (Note 2)	3,228,492	3,274,473
	<u>23,666,444</u>	<u>19,502,286</u>
Liabilities		
Accounts payable	79,011	51,076
Accrued MFA interest payable	370,671	373,130
MFA debt reserve (Note 2)	3,228,492	3,274,473
Temporary borrowing (Note 3 and Schedule)	720,000	720,000
Long-term debt (Note 3 and Schedule)	55,899,642	59,608,947
	<u>60,297,817</u>	<u>64,027,626</u>
Net debt and accumulated deficit	\$ (36,631,373)	\$ (44,525,340)

Treasurer

North Okanagan Columbia Shuswap Regional Hospital District

Statement of Operations

For the year ended December 31	2022	2021
Revenue	Actual	Actual
Requisition on member municipalities		
City of Armstrong	\$ 358,477	\$ 361,399
City of Revelstoke	928,782	924,585
City of Salmon Arm	1,533,230	1,549,439
District of Sicamous	337,707	342,721
City of Enderby	186,507	186,924
City of Vernon	4,076,330	4,157,381
District of Coldstream	1,032,832	1,016,575
Township of Spallumcheen	448,819	448,129
Village of Lumby	135,029	141,401
Electoral Areas	3,263,189	3,176,959
Little Shuswap Indian Band	60,105	57,960
Adams Lake Indian Band	21,429	20,664
	12,382,435	12,384,137
Payments in lieu of taxes	30,274	33,476
Debenture surplus payout	3,325	
Debt reserve fund refund	20,306	
Interest	368,521	20,163
Actuarial adjustments on MFA debt	1,085,397	1,010,447
	13,890,258	13,448,223
Expenses		
Administration	72,000	72,000
Audit	6,761	5,068
Director's remuneration	6,820	6,990
Director's travel	179	113
Project - Vernon Jubilee Hospital	231,870	540,463
Project - Shuswap Lake Hospital	808,918	76,577
Project - Queen Victoria Hospital	5,835	868,078
Project - Regional	431,758	11,302
Equipment - Vernon Jubilee Hospital	981,571	677,685
Equipment - Shuswap Lake Hospital	395,973	-
Equipment - Queen Victoria Hospital	53,135	-
Equipment - Regional	577,412	361,373
Interest on short-term debt	15,167	3,755
Interest on long-term debt	1,642,078	2,246,485
Supplies	15	
Section 20-2 funding - Interior Health Authority	766,800	716,360
	5,996,293	5,586,248
Annual surplus	\$ 7,893,966	\$ 7,861,975

North Okanagan Columbia Shuswap Regional Hospital District

Statement of Change in Net Debt and Accumulated Deficit

For the year ended December 31	2021	2022	2021
	Budget (Note 5)	Actual	Actual
Annual surplus	\$ (5,524,475)	\$ 7,893,966	\$ 7,861,975
Net debt and accumulated deficit, beginning of year	(44,525,340)	(44,525,340)	(52,387,315)
Net debt and accumulated deficit, end of year	\$ (50,049,815)	\$ (36,631,374)	\$ (44,525,340)
Net debt and accumulated deficit represented by:			
Cash and investments funds - MFA		\$ 20,042,527	\$ 15,852,673
Other current fund		(54,258)	(49,066)
Debt recoverable from future taxation (Note 3)		(56,619,643)	(60,328,947)
Net debt and accumulated deficit, end of year		\$ (36,631,374)	\$ (44,525,340)

North Okanagan Columbia Shuswap Regional Hospital District

Statement of Cash Flows

For the year ended December 31	2022	2021
Operating		
Annual surplus	\$ 7,893,966	\$ 7,861,975
Decrease (increase) in accounts receivable	(22,743)	464,142
Decrease in due from member municipalities	2,461	242,285
(Decrease) increase in accounts payable	27,933	(331,300)
Decrease in accrued interest on long-term debt	(2,459)	(242,283)
	<u>7,899,158</u>	<u>7,994,819</u>
Investing		
Increase in investment funds	<u>(4,823,311)</u>	<u>(4,016,300)</u>
Financing		
Long-term debt retirement	(3,709,305)	(3,520,040)
Short-term debt issues	-	720,000
	<u>(3,709,305)</u>	<u>(2,800,040)</u>
Net change in cash	(633,458)	1,178,479
Opening cash	<u>2,301,771</u>	<u>1,123,292</u>
Closing cash	<u>\$ 1,668,313</u>	<u>\$ 2,301,771</u>

North Okanagan Columbia Shuswap Regional Hospital District

Summary of Significant Accounting Policies

December 31, 2022

Nature of Business	The North Okanagan Columbia Shuswap Regional Hospital District ("Regional Hospital District") is a governing agency for the hospitals in the North Okanagan Columbia Shuswap region and is incorporated under the Hospital District Act. Its principal activities are to finance capital construction projects and capital equipment purchases for health care facilities within the Regional Hospital District.
Management's Responsibility for the Financial Statements and Basis of Presentation	The Regional Hospital District financial statements have been prepared by management in accordance with the recommendations of the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada and include all funds belonging to the economic entity of the Regional Hospital District.
Revenue Recognition	<p>The Regional Hospital District does not accrue grants receivable for equipment and construction. Grants are recorded only when received.</p> <p>Taxation revenues are recognized at the time the property tax requisitions for the fiscal year become receivable.</p>
MFA Debt Reserve	The Municipal Finance Authority ("MFA") requires a cash contribution of 1% of the face value of debt when issued. The MFA debt reserve earns interest income and is used to pay expenses of the debt issue. Any remaining balance will be returned to the Regional Hospital District at the maturity of the underlying debt issue.
Use of Estimates	The financial statements of the Regional Hospital District have been prepared by management in accordance with Canadian public sector accounting standards. As such, management is required to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates. The financial estimates have, in management's opinion, been properly prepared using careful judgment within reasonable limits of materiality and within the framework of the accounting policies identified.
Long-term Debt	Long-term debt is recorded net of any sinking fund balances. Debt service charges, including principal and interest, are charged against current revenue in the period incurred.

North Okanagan Columbia Shuswap Regional Hospital District

Notes to Financial Statements

December 31, 2022

1. Investment Funds

The investments totalling \$18,374,213 (2021 - \$13,550,902) are held in MFA under the name of the Columbia Shuswap Regional District. They are invested in money market funds; as such, fair market value is equal to carrying value. The 2022 annual rate of return was 1.93% (2021 - 0.15%).

2. MFA Debt Reserve Deposits and Demand Notes

The MFA administers the debenture debt of the Regional Hospital District. As a condition of these borrowings, a portion of the debenture proceeds are withheld as a debt reserve fund. At December 31, 2022, the cash balance in the debt reserve fund was \$1,190,497 (2021 - \$1,164,542). The Regional Hospital District also excludes demand notes in connection with each debenture totalling \$2,037,995 (2021 - \$2,090,123) whereby the Regional Hospital District may be required to loan certain amounts to MFA.

3. Debt Recoverable from Future Taxation

These financial statements only recognize that proportion of the equipment and construction grants that the Regional Hospital District is obligated to finance through future taxation.

Grants to hospitals will be amortized to the extent of the principal payments and the increment in the sinking fund for the related debt. Grants that are fully amortized are removed from accumulated amortization figures.

The debt recoverable from future taxation has been calculated as follows:

	2022	2021
Long-term debt:		
Queen Victoria HCC Residential Care Facility	\$ -	\$ 1,329,843
Pleasant Valley Manor fire alarm	3,822,900	3,822,900
Vernon Jubilee Hospital Diagnostic/Treatment building (MFA issue 106)	27,280,235	27,280,235
Vernon Jubilee Hospital Diagnostic/Treatment building (MFA issue 116)	30,586,554	30,586,554
Shuswap Lake General Hospital Phase 1 Renovations	7,480,000	7,480,000
Vernon Jubilee Hospital two additional shelled in floors	10,500,000	10,500,000
Vernon Jubilee Hospital Infrastructure Modifications	1,500,000	1,500,000
Vernon Jubilee Hospital Polson Tower Completion	3,383,838	3,383,838
Vernon Jubilee Hospital MRI	2,868,687	2,868,687
Less accumulated amortization (Note 4)	(31,522,571)	(29,143,110)
	55,899,643	59,608,947
Short-term debt:		
Queen Victoria Hospital (Generator Replacement)	720,000	720,000
Debt recoverable from taxation	\$ 56,619,643	\$ 60,328,947

North Okanagan Columbia Shuswap Regional Hospital District **Notes to Financial Statements**

December 31, 2022

4. Accumulated Amortization

The accumulated amortization balance has been calculated as follows:

	2022	2021
Balance - beginning of year	\$ 29,143,109	\$ 25,623,070
Debt issue fully funded during the year	(1,329,843)	-
Principal payments applied in the year	2,623,907	2,509,592
Actuarial adjustments	1,085,397	1,010,447
Balance - end of year	31,522,570	29,143,109

5. Budget

The scope of the financial activity reported in the Statement of Operations is not the same as that reported in the Annual Budget. For comparative purposes, actual financial activities have been summarized below in the same manner as was budgeted.

	2022 Actual	2022 Budget
Revenue		
Tax requisition total	\$ 12,300,902	\$ 12,300,900
Other revenue - Agreement - Indian Bands	81,533	80,196
Payments in lieu of taxes	30,274	25,000
Interest	368,521	25,000
Actuarial adjustment on MFA debt	1,085,397	1,129,486
	13,890,258	13,560,582
Expenses		
Debt		
Debtenture debt - interest and expenses	1,642,078	2,477,091
MFA Debt Reserve fund and expenses	0	33,800
Interim borrowing interest	15,167	101,400
Administration Expenditures	85,774	91,500
Capital Expenditures		
Capital Projects	48,794	3,123,200
Capital Equipment	-	998,500
Maintenance and equipment < \$ 100,000	766,800	766,800
Capital Equip/Projects - carried forward from prior year	3,437,679	11,492,766
	5,996,292	19,085,057
Annual Surplus	7,893,967	(5,524,475)
Plus:		
Transfer (to) from accumulated deficit	(4,184,662)	6,532,767
Proceeds from issue of debt	-	2,660,000
Debtenture debt - principal	(2,623,907)	(2,538,806)
Less:		
Actuarial adjustment	(1,085,397)	(1,129,486)
Financial Plan Balance	\$ -	\$ -

North Okanagan Columbia Shuswap Regional Hospital District **Notes to Financial Statements**

December 31, 2022

6. Commitments

- a) The Regional Hospital District has committed to the following expenditures which have been approved by the Interior Health Authority and the Board and are to be financed from reserve funds:

		Total	Unexpended
Vernon Jubilee Hospital	Ortho Templating Software for Surgical Efficiency	\$ 29,600	\$ 5,952
	Medstations, IH Wife Pyxis Replacement, Phase 4	1,175,600	234,399
	Chemistry Analyzer	58,000	58,000
	Integrated Chemisty/Immunochemistry Analyzer (add'l in 2017)	70,800	70,800
	North Tower Electrical Primary Distribution - Planning	30,000	19,244
	CT Scanner	1,143,600	13,492
	Inpatient Psychiatry Redesign - Concept Plan	280,000	193,629
	Remote Patient Observation System (Telesitter)	114,000	114,000
	Meal Delivery System	572,000	315,187
	Autopsy Suite Upgrade	2,200,000	2,200,000
	Elevator Upgrade	140,000	140,000
	Medstation - Additional	38,800	38,800
Shuswap Lake Hospital (Salmon Arm)	Operating Room Doors and Access System	34,000	5,723
	Pharmacy Renovation (additional funding)	580,000	141,337
	CT Scanner	627,250	302,562
	Mammography Unit	484,500	484,500
	Inpatient Care Services - Planning	400,000	400,000
Queen Victoria Hospital (Revelstoke)	Monitoring System, Physiological	63,600	63,600
	Access Control Enhancement	30,000	30,000
	Security Camera Upgrade (Mount Cartier Court)	29,600	29,600
	Chemistry Analyzer	40,800	40,800
Regional	IH Wide IMIT	1,309,600	341,736
	Leasehold Improvements-Reno/Expansion/Relocation	240,000	216,688
	IH Wide IMIT	643,200	152,853
	Laboratory Middleware	82,300	82,300
	Generator Replacement	480,000	231,067
	IH Wide IMIT	646,100	112,614
	Leasehold Improvements-Renovation and Expansion	720,000	720,000
	Generator & Switchgear Replacement	380,000	363,726
	Long-term Care Facility - Business Plan	160,000	160,000
	Fire Panel Upgrade	38,000	647
	IH Wide IMIT	853,900	634,247
	3 Ultrasound Machines (repl. 2013 machines)	226,800	8,302
	Air Handling Unit	34,000	34,000
	Loading Dock Upgrade	32,000	32,000
	IH Wide IMIT	649,700	649,700
	Laboratory Middleware (additional funding)	156,400	156,400
	Bus for Adult Day Care	49,200	49,200
		\$ 14,843,350	\$ 7,925,804

- b) The Regional Hospital District has committed to the following expenditures which have been approved by the Interior Health Authority and the Board and to be financed through borrowing bylaws:

		Total	Unexpended
Queen Victoria Hospital	Generator (Bylaw 74)	\$ 1,980,000	\$ 1,159,479
Vernon Jubilee Hospital	Electrical Infrastructure Upgrade - Phase 1 (Bylaw 79)	1,400,000	1,400,000
		\$ 3,380,000	\$ 2,559,479

North Okanagan Columbia Shuswap Regional Hospital District

Schedule of Debt

For the year ended December 31, 2022

Short-term Debt

Capital Expenditure & Borrowing Bylaw	Rate	2022 Net Debt	2021 Net Debt
74	4.77%	\$ 720,000	\$ 720,000

Interest on short-term debt is paid monthly. There are no specific terms of repayment. Interest is a daily variable rate through the MFA. Repayment of short-term debt is either by cash payment at the completion of the project or by conversion to long term debt.

Long-term Debt

Security Issuing Bylaw	Maturity Date	Rate	Original Debt Amount	2022 Net Debt	2021 Net Debt
27	2022	2.25%	\$ 1,329,843	\$ -	\$ 115,007
32	2029	2.25%	3,822,900	1,688,352	1,893,892
38	2035	1.28%	7,480,000	4,762,142	5,047,694
45/106	2034	2.25%	27,280,235	16,388,792	17,437,551
45/116	2036	2.83%	30,586,554	20,640,583	21,768,750
46	2036	3.25%	10,500,000	7,085,667	7,472,953
44	2023	3.15%	1,500,000	177,823	348,808
58	2033	3.20%	3,383,838	2,622,680	2,821,488
68	2035	1.99%	2,868,687	2,533,603	2,702,804
\$ 88,752,057				\$ 55,899,642	\$ 59,608,947

Principal payments, actuarial adjustments and interest obligations for the next five years and thereafter:

Year	Principal & Actuarial Adj	Interest
2023	3,723,692	1,588,532
2024	3,672,884	1,564,907
2025	3,804,523	1,564,907
2026	3,940,956	1,564,907
2027	4,082,360	1,564,907
Thereafter	36,675,228	11,523,408
Totals	\$ 55,899,642	\$ 19,371,566

Interest is calculated on a semi-annual basis and is based on the original debt amount. An actuarial adjustment is recorded to adjust the outstanding loan balance to actual.



BOARD REPORT

TO:	Chair and Directors
SUBJECT:	2023 NOCSRHD Capital Expenditure Bylaw No. 83, 2023
DESCRIPTION:	Report from Jodi Pierce, Manager, Financial Services, dated March 1, 2023.
RECOMMENDATION #1:	<p>THAT: Bylaw No. 83, 2023, cited as "North Okanagan/Columbia Shuswap Regional Hospital District Capital Expenditure Bylaw No. 83, 2023", be read a first, second, and third time, this 21st day of March, 2023.</p> <p><i>Corporate Vote Weighted</i></p>
RECOMMENDATION #2:	<p>THAT: Bylaw No. 83, 2023, cited as "North Okanagan/Columbia Shuswap Regional Hospital District Capital Expenditure Bylaw No. 83, 2023", be adopted, this 21st day of March, 2023.</p> <p><i>Corporate Vote Weighted</i></p>

SUMMARY:

Attached is the Capital Expenditure Bylaw No. 83, 2023 to be enacted by the Board as required by Section 32 of the Hospital District Act.

POLICY:

Section 32 of the Hospital District Act says that a Board that proposes to spend money to meet capital expenditures must prepare and enact a capital bylaw permitting the spending of that money.

FINANCIAL:

The 2023 Five Year Financial Plan includes an additional \$7,113,000 in capital expenditures as submitted by Interior Health for the 2023/2024 fiscal year. These expenditures will be funded through monies budgeted in the current year of operation.

IMPLEMENTATION:

The approved bylaw will authorize the Treasurer to settle the terms and conditions of the expenditures.

COMMUNICATIONS:

The approved Capital Expenditure Bylaw will be distributed to Interior Health and various Provincial Ministries as well as posted on the CSR D website as part of the Five Year Financial Plan.

DESIRED OUTCOMES:

That the Board endorse the staff recommendation(s).

BOARD'S OPTIONS:

1. *Endorse the Recommendation(s).*

2. *Deny the Recommendation(s).*
3. *Defer.*
4. *Any other action deemed appropriate by the Board.*

Report Approval Details

Document Title:	2023-03-21_NOCSRHD_FIN 2023 NOCSRHD Capital Expenditure Bylaw No. 83, 2023.docx
Attachments:	- BL83, 2023 2023 NOCSRHD Capital Expenditure.docx - NOCSRHD Bylaw No 83, 2023 Schedule A.pdf
Final Approval Date:	Mar 10, 2023

This report and all of its attachments were approved and signed as outlined below:



Jennifer Sham



John MacLean

**NORTH OKANAGAN/COLUMBIA SHUSWAP
REGIONAL HOSPITAL DISTRICT**

BYLAW NO. 83, 2023

WHEREAS the Board of the North Okanagan/Columbia Shuswap Regional Hospital District proposes to expend money for the capital expenditures described in Schedule "A" attached hereto and forming an integral part of this bylaw;

AND WHEREAS those capital expenditures have received the approval required under Section 23 of the Hospital District Act;

NOW THEREFORE the Board of the North Okanagan/Columbia Shuswap Regional Hospital District enacts the following capital expenditure bylaw as required by Section 32 of the Hospital District Act:

1. The Board hereby authorizes and approves expenditure of money necessary to complete the capital expenditures as described in Schedule "A" attached hereto totaling \$7,113,000.
2. The payment of the portion that the Regional Hospital District is responsible for, shall be funded through monies budgeted in the current year of operation.
3. Board hereby delegates the necessary authority to the Treasurer to settle the terms and conditions of the expenditure.
4. This bylaw may be cited as the "North Okanagan/Columbia Shuswap Regional Hospital District Capital Expenditure Bylaw No. 83, 2023".

READ A FIRST TIME this _____ day of _____, 2023.

READ A SECOND TIME this _____ day of _____, 2023.

READ A THIRD TIME this _____ day of _____, 2023.

ADOPTED this _____ day of _____, 2023.

Corporate Officer

Chair

CERTIFIED a true copy of
Bylaw No. 83, 2023 as adopted.

Corporate Officer

**NORTH OKANAGAN COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT
CAPITAL EXPENDITURE BYLAW NO. 82, 2023
SCHEDULE "A"**

Facility	Location	Project/Equipment Description	Total Budget	RHD Share	Previous RHD Approval		2023/24 Funding Request
					Amount	B/L #	
		<u>Construction Projects over \$100,000</u>					
Pleasant Valley Manor	Armstrong	Chiller and Cooling Tower Replacement	\$ 1,096,000	\$ 438,400			\$ 438,400
Parkview Place	Enderby	Chiller Replacement	500,000	200,000			200,000
Queen Victoria Hospital	Revelstoke	Chiller Replacement	1,074,000	429,600			429,600
Bastion Place	Salmon Arm	Chiller Replacement	1,059,000	423,600	\$ 308,000	81	115,600
Leased - 2770, 10th Avenue NE	Salmon Arm	Shuswap Community Care Services	3,100,000	1,240,000	720,000	78	520,000
Leased - Unit B at 2770, 10th Avenue NE	Salmon Arm	Shuswap Leasehold Improvements - Lab	1,590,000	636,000	240,000	73	396,000
Shuswap Lake General Hospital	Salmon Arm	Hot Water Loop Upgrade	460,250	184,100			184,100
Gateby Care Centre	Vernon	Boiler Upgrade	767,000	306,800			306,800
Noric House	Vernon	Elevator Upgrade	338,500	135,400			135,400
Vernon Jubilee Hospital	Vernon	Cooler and Freezer Upgrades	1,479,000	591,600			591,600
Vernon Jubilee Hospital	Vernon	MHSU Business Plan	800,000	320,000			320,000
Vernon Jubilee Hospital	Vernon	Secure Room Safety Upgrade	518,000	207,200			207,200
Vernon Jubilee Hospital	Vernon	Domestic Hot Water Tank	236,250	94,500			94,500
		<u>Construction Projects under \$100,000</u>					
Parkview Place	Enderby	Heat Trace for Gutters	90,000	36,000			36,000
Bastion Place	Salmon Arm	Upgrade to Front Entrance	85,000	34,000			34,000
Shuswap Lake General Hospital	Salmon Arm	MDR Storage Upgrades	85,000	34,000			34,000
Vernon Jubilee Hospital	Vernon	MRI Scan Suite Humidity	99,000	39,600			39,600
		<u>IH-Wide Digital Health</u>					
Regional		Various	2,340,000	936,000			936,000
		<u>Equipment over \$100,000</u>					
Queen Victoria Hospital	Revelstoke	OR Lights	859,000	343,600			343,600
Shuswap Lake General Hospital	Salmon Arm	Medstations, Additional	198,000	79,200			79,200
Shuswap Lake General Hospital	Salmon Arm	Steam Sterilizer	192,000	76,800			76,800
Shuswap Lake General Hospital	Salmon Arm	Physiological Monitoring System	199,000	79,600	63,600	81	16,000
Vernon Jubilee Hospital	Vernon	Equipment Management System	1,942,750	777,100			777,100
Vernon Jubilee Hospital	Vernon	Cart Washer	340,000	136,000			136,000
		<u>Equipment under \$100,000 (Global Grant)</u>					
All Facilities		Equipment between \$5,000 and \$100,000	1,663,750	665,500			665,500
TOTAL			\$ 21,111,500	\$ 8,444,600	\$ 1,331,600		\$ 7,113,000

NOC SRHD BOARD REPORT

TO: Chair and Directors

File No: 8900 42 BL82, 2023

SUBJECT: 2022 NOCSRHD Five Year Financial Plan

DESCRIPTION: Report from Jodi Pierce, Manager, Financial Services, dated March 6, 2023. Bylaw for adoption

RECOMMENDATION #1: THAT: Bylaw No. 82, 2023, cited as "2023 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 82, 2023", be read a first, second and third time, this 21st day of March, 2023.

RECOMMENDATION #2: THAT: Bylaw No. 82, 2023, cited as "2023 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 82, 2023", be adopted, this 21st day of March, 2023.

SHORT SUMMARY:

Attached is the proposed 2023 Five Year Financial Plan for the North Okanagan Columbia Shuswap Regional Hospital District. This financial plan includes all previously approved but uncompleted projects, all traditionally funded capital initiatives and all projects in the Capital Funding request submitted December 15, 2022.

VOTING:	Unweighted Corporate	<input type="checkbox"/>	Weighted Corporate	<input checked="" type="checkbox"/>	Stakeholder (Weighted)	<input type="checkbox"/>
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BACKGROUND:

On December 16, 2022, a Capital Funding request letter was submitted to the North Okanagan Columbia Shuswap Regional Hospital District in the amount of \$7,113,000 (2022 - \$4,888,500). At a budget meeting held on January 24, 2023, a preliminary budget was presented to the Board that reflected a 3.9% tax increase given that the inflationary pressures in the current environment. This increase was recommended as it will also allow a contribution to reserves of approximately \$750,000 for the significant projects that have been discussed and are in various stages of planning and conceptualization. Discussions with the previous Board indicated support for beginning to build reserves to offset some larger capital projects that are on the horizon.

The Board supported the staff recommendation to proceed to develop the budget with a 3.9% increase as presented subject to withholding \$320,000 for the Mental Health and Substance Use Business Plan until after the Board has reviewed and approved the concept plan.

POLICY:

An annual budget must be approved by March 31st of each year and a provisional budget must be approved by December 31st each year as required by Section 23 of the Hospital District Act. The 2023 Five Year Financial Plan serves as both documents.

FINANCIAL:

The 2023 Five Year Financial Plan is produced in the same format as previous years and is compliant with Public Sector Accounting Board requirements. The current year actuals, as per the Annual Financial statements, are compared to the related budget and are projected out based on reasonable estimates for five years to meet the requirement to approve a provisional budget by December 31.

The annual deficit projected for 2022 is due in part to the completion of the Emergency Generator and the Electrical Infrastructure Upgrade capital projects that are to be funded using borrowing as the source of funding because borrowing is not considered a revenue stream. The other part is projects that had previously been approved but have not yet been completed and will require reserve funds to complete. In years following, the annual surplus component of the budget includes actuarial adjustments; but not transfers from reserves, debt payments nor proceeds from additional debt. These comparisons are necessary for internal financial reporting purposes. To arrive at a balanced financial plan per the Hospital District Act requirements, the transfers from reserves, debt payments and proceeds from additional debt are added or subtracted to the annual surplus or deficit as determined under PSAB requirements.

The overall proposed 2022 tax requisition is a 0.0% increase over 2021 which when applied across jurisdictions can range from a decrease of 4.6% in the Village of Lumby to increase of 2.7% in the Electoral Areas due to changes in assessments. This financial plan is projecting approximately 5% increases in taxation in the next four years but will be reconsidered annually. This will allow the Hospital District to cover all expenditures, including debt payments and accumulate cash reserves as Interior Health has indicated that there are a number of significant projects on the horizon.

The tax rate implication is a decrease in the mill rate from \$0.3487/\$1,000 assessment in 2021 to \$0.2712/\$1,000 in 2022. The average residential tax would increase from \$144.35 per average residence assessed at \$413,946 in 2021 to \$148.75 per average residence assessed at \$548,471 in 2022.

KEY ISSUES/CONCEPTS:

The 2023 Five Year Financial Plan includes the following:

1. Total Tax Requisition has increased by 3.9% to \$12,775,842 (2022 - \$12,300,900).
2. The financial plan includes annual IHA capital expenditure request of \$7,113,000 for the current year. Prior approved capital expenditures carried over from previous years to 2022 is \$11,674,989 which includes completion of the Emergency Generator and Electrical Upgrade projects.
3. Transfer to reserves in the amount of \$750,000.
4. Budget indicates a deficit of \$5,524,474 (2020 – surplus of \$4,537,675) largely because of projects that have been carried forward for completion that were budgeted and taxed for in prior years and/or using borrowing as a source of funding.
5. Final 2022 Tax Requisition will change slightly utilizing BC Assessment 2023 Revised Roll (and 2022 Final roll) due March 31, 2023 (current rates have been calculated using the 2023 Completed Roll)
6. The Regional Hospital District does not fund Hospital operating expenditures which are the responsibility of the Interior Health Authority.

IMPLEMENTATION:

The approved budget will be implemented upon adoption and will provide the authority for expenditures.

COMMUNICATIONS:

The approved annual budget will be distributed to member Municipalities, Interior Health and various Provincial Ministries as well as posted on the CSRD website.

DESIRED OUTCOMES:

That the 2023 NOCSRHD Five Year Financial Plan in the amount of \$19,085,057 be approved.

BOARD'S OPTIONS:

1. *Endorse the Recommendation.*
2. *Deny the Recommendation.*
3. *Defer.*
4. *Any other action deemed appropriate by the Board.*

Report Approval Details

Document Title:	2023-03-21_NOCSRHD_FIN 2023 NOCSRHD Five Year Financial Plan Bylaw No. 82, 2023.docx
Attachments:	<ul style="list-style-type: none">- BL82, 2023 2023 Five Year Financial Plan.docx- NOCSRHD Bylaw No 82, 2023 Schedule A.pdf- Status of Approved and Proposed Projects 2023 - Bylaw 82, 2023.pdf- NOCSRHD Bylaw No 82, 2023 Estimated Tax Requisition Allocation - Completed Roll.pdf
Final Approval Date:	Mar 10, 2023

This report and all of its attachments were approved and signed as outlined below:



Jennifer Sham



John MacLean

**NORTH OKANAGAN/COLUMBIA SHUSWAP
REGIONAL HOSPITAL DISTRICT**

BYLAW NO. 82, 2023

A bylaw to adopt the Five Year Financial Plan for the period 2023 – 2027, inclusive

The Board of the North Okanagan/Columbia Shuswap Regional Hospital District, in open meeting assembled, HEREBY ENACTS as follows:

1. Bylaw No 80, 2022 cited as "2022 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 80, 2022" and any amendments are hereby repealed.
2. Schedule "A" attached hereto and made a part of this bylaw is the 2023 Five Year Financial Plan of the North Okanagan/Columbia Shuswap Regional Hospital District for the years 2023 to 2027, inclusive.
3. This bylaw may be cited as "2023 North Okanagan/Columbia Shuswap Regional Hospital District Financial Plan Bylaw No. 82, 2023."

READ A FIRST TIME this _____ day of _____, 2023.

READ A SECOND TIME this _____ day of _____, 2023.

READ A THIRD TIME this _____ day of _____, 2023.

ADOPTED this _____ day of _____, 2023.

Corporate Officer

Chair

CERTIFIED a true copy of
Bylaw No. 82, 2023, as adopted.

Corporate Officer

**NORTH OKANAGAN COLUMBIA SHUSWAP REGIONAL HOSPITAL DISTRICT
2023 FIVE YEAR FINANCIAL PLAN BYLAW NUMBER 82, 2023
SCHEDULE A**

	2022 Actual YTD	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
REVENUES:							
Tax Requisition:	\$ 12,300,902	\$ 12,300,900	\$ 12,775,842	\$ 13,294,531	\$ 13,828,475	\$ 14,367,010	\$ 15,060,136
Other:							
Payment in lieu of taxes	30,274	25,000	25,000	25,000	25,000	25,000	25,000
Interest	368,521	25,000	100,000	50,000	50,000	50,000	50,000
Actuarial adjustment	1,085,397	1,129,486	1,166,199	1,240,327	1,371,966	1,508,399	1,649,803
Service agreements - Indian Bands	81,533	80,196	84,794	85,642	86,499	87,364	88,237
Debenture surplus & debt reserve refund	23,631						
	13,890,258	13,560,582	14,151,835	14,695,501	15,361,940	16,037,773	16,873,177
EXPENDITURES							
Expenses:							
Administration	85,775	91,500	91,500	91,500	91,500	91,500	91,500
Debenture debt - interest (existing)	1,642,078	2,477,091	2,423,544	2,399,919	2,399,919	2,399,919	2,399,919
Debenture debt - interest (new)	-	-	-	104,898	104,898	104,898	104,898
MFA Debt Reserve fund and expenses	-	33,800	33,800	-	-	-	-
Interim Borrowing MFA - Interest	15,167	101,400	101,400	-	-	-	-
Expenditures under Section 20(2)							
Global Grant	766,800	766,800	665,500	782,100	797,700	813,700	830,000
Capital Equipment - new requests	39,594	998,500	998,500	6,765,000	6,934,200	7,107,600	7,285,300
Capital Projects - new requests	9,200	3,123,200	5,449,000	-	-	-	-
Capital Equip/Projects - carried forward from prior year	3,437,679	11,492,766	11,674,989	-	-	-	-
	5,996,292	19,085,057	21,438,233	10,143,417	10,328,217	10,517,617	10,711,617
ANNUAL SURPLUS (DEFICIT)	\$ 7,893,966	\$ (5,524,475)	\$ (7,286,398)	\$ 4,552,084	\$ 5,033,723	\$ 5,520,156	\$ 6,161,560
(for financial reporting purposes - PSAB)							
Plus:							
Transfer from/(to) reserves	(4,184,662)	6,532,767	8,365,510	(800,000)	(1,150,000)	(1,500,000)	(2,000,000)
Repayment to interim borrowing							
Proceeds from issue of debt	-	2,660,000	2,559,479	-	-	-	-
Less:							
Debenture debt - Principal payments (existing debt)	(2,623,907)	(2,538,806)	(2,472,392)	(2,347,456)	(2,347,456)	(2,347,456)	(2,347,456)
Debenture debt - Principal payments (new debt)	-	-	-	(164,300)	(164,300)	(164,300)	(164,300)
Actuarial Adjustment	(1,085,397)	(1,129,486)	(1,166,199)	(1,240,327)	(1,371,966)	(1,508,399)	(1,649,803)
FINANCIAL PLAN BALANCE	\$ 0	\$ -	\$ -	\$ 0	\$ (0)	\$ (0)	\$ (0)

North Okanagan Columbia Shuswap Regional Hospital District
Status of Hospital District Approved & Proposed Projects for 2023/2024 as at December 31 2022

Facility	Project/Equipment	Budget Category	Total Cost	RHD Cost	Expended in Prior Year(s)	Expended in Current Year	Total Expended	Project	
A - Completed Projects per IHA - Dec 5, 2022 for closed projects at March 31, 2022									
Regional									
Various Facilities:									
Polson Care Centre	Vocera Expansion	IMIT	\$ 99,000	\$ 39,600	17,317.87	18,342.15	35,660.02	2018 Budget	71
Bastion Place	Wireless Infrastructure Refresh	IMIT	\$ 20,000	\$ 8,000	7,465.08	0.00	7,465.08	2018 Budget	71
Salmon Arm Health Centre	Wireless Infrastructure Expansion	IMIT	\$ 30,000	\$ 12,000	11,464.88	0.00	11,464.88	2018 Budget	71
Vernon Jubilee	Vocera	IMIT	\$ 180,000	\$ 72,000	37,162.13	34,837.87	72,000.00	2018 Budget	71
Pleasant Valley Manor	Water Softener (x2)	Const under \$100K	\$ 60,000	\$ 24,000	-	23,440.08	23,440.08	2018 Budget	71
Queen Victoria	Modernize Elevator	Const over \$100K	\$ 280,000	\$ 112,000	112,000.00	0.00	112,000.00	2019 Budget	73
Queen Victoria	Modernize Elevator (add'l funding)	Const over \$100K	\$ 780,000	\$ 200,000	159,861.13	2,930.92	162,792.05	2020 Budget	76
Vernon Jubilee	Monitoring System, Physiological	Equip	\$ 465,000	\$ 160,200	160,200.00	0.00	160,200.00	2019 Budget	73
Vernon Jubilee	Monitoring System, Physiological (add'l funding)	Equip	\$ 160,000	\$ 64,000	53,503.43	0.00	53,503.43	2021 Budget	78
Vernon Jubilee	MDR Design & Expansion	Const over \$100K	\$ 2,010,000	\$ 804,000	475,448.22	9,086.01	484,534.23	2020 Budget	76
Vernon Jubilee	Secure Room	Const under \$100K	\$ 95,000	\$ 38,000	-	31,217.03	31,217.03	2020 Budget	76
Vernon Jubilee	Morgue Update	Const over \$100K	\$ 350,000	\$ 140,000	88,883.51	0.00	88,883.51	2021 Budget	78
Pleasant Valley Health Centre	Nursing Clinic Renovation	Const under \$100K	\$ 95,000	\$ 38,000	-	37,436.21	37,436.21	2021 Budget	78
Queen Victoria	Monitoring System, Physiological	Equip	\$ 183,000	\$ 67,800	-	53,134.59	53,134.59	2021 Budget	78
Vernon Jubilee	Fire Protection Sprinkler Piping	Const under \$100K	\$ 97,000	\$ 38,800	-	35,995.86	35,995.86	2021 Budget	78
Polson Extended Care	Heat Exchanger Replacement	Const under \$100K	\$ 95,000	\$ 38,000	-	33,667.98	33,667.98	2021 Budget	78
			\$ 4,999,000	\$ 1,856,400	1,123,306.25	\$ 280,088.70	\$ 1,403,394.95		
B - Fully Funded Projects per NOCSRHD but not officially closed by IHA									
Shuswap Lake, Salmon Arm									
	Pharmacy Renovation	Const over \$100K	\$ 1,080,000	\$ 432,000	90,022.32	341,977.68	432,000.00	2019 Budget	73
Vernon Jubilee									
	Psychiatric Unit 3N Redesign	Const over \$100K	\$ 150,000	\$ 60,000	-	60,000.00	60,000.00	2021 Budget	78
	Psychiatric Unit 3N Redesign (add'l funding)	Const over \$100K	\$ 23,000	\$ 9,200	-	9,200.00	9,200.00	2022 Budget	81
Global Grant	Equipment between \$5,000 and \$100,000	Global	\$ 1,917,000	\$ 766,800		766,800.00	766,800.00		
Sub-total			\$ 3,170,000	\$ 1,268,000	90,022.32	\$ 1,177,977.68	\$ 1,268,000.00		

North Okanagan Columbia Shuswap Regional Hospital District
Status of Hospital District Approved & Proposed Projects for 2023/2024 as at December 31 2022

Facility	Project/Equipment	Budget Category	Total Cost	RHD Cost	Expended in Prior Year(s)	Expended in Current Year	Total Expended	Project	
C - In Progress Projects									
Queen Victoria, Revelstoke	Emergency Generator	Const over \$100K	\$ 4,950,000	\$ 1,980,000	817,617.30	2,903.97	820,521.27	2019 Budget	73/74
	Access Control Enhancement	Const under \$100K	\$ 75,000	\$ 30,000	-	-	-	2021 Budget	78
	Security Camera Upgrade (Mount Cartier Court)	Const under \$100K	\$ 74,000	\$ 29,600	-	-	-	2021 Budget	78
	Chemistry Analyzer	Equip over \$100K	\$ 102,000	\$ 40,800	-	-	-	2022 Budget	81
Shuswap Lake General, Salmon Arm	Operating Room Doors and Access System	Const under \$100K	\$ 85,000	\$ 34,000	-	28,277.42	28,277.42	2020 Budget	76
	Pharmacy Renovation (additional funding)	Const over \$100K	\$ 1,450,000	\$ 580,000	-	438,662.88	438,662.88	2021 Budget	78
	CT Scanner	Equip	\$ 2,509,000	\$ 627,250	-	324,687.98	324,687.98	2021 Budget	78
	Mammography Unit	Equip	\$ 1,938,000	\$ 484,500	-	-	-	2021 Budget	78
	Inpatient Care Services - Planning	Const over \$100K	\$ 1,000,000	\$ 400,000	-	-	-	2022 Budget	81
	Monitoring System, Physiological	Equip	\$ 159,000	\$ 63,600	-	-	-	2022 Budget	81
Vernon Jubilee	Ortho Templating Software for Surgical Efficiency	IMIT	\$ 74,000	\$ 29,600	23,647.89	-	23,647.89	2019 Budget	73
	Medstations, IH Wife Pyxis Replacement, Phase 4	Equip	\$ 2,939,000	\$ 1,175,600	934,741.96	6,459.53	941,201.49	2019 Budget	73
	Chemistry Analyzer	Equip over \$100K	\$ 145,000	\$ 58,000	-	-	-	2015 Budget	62
	Integrated Chemisty/Immunochemistry Analyzer (add'l in Equip		\$ 322,000	\$ 70,800	-	-	-	2017 Budget	66
	North Tower Electrical Primary Distribution - Planning	Const over \$100K	\$ 75,000	\$ 30,000	10,756.30	-	10,756.30	2020 Budget	76
	CT Scanner	Equip	\$ 2,859,000	\$ 1,143,600	446,647.19	683,460.43	1,130,107.62	2020 Budget	76
	Electrical Infrastructure Upgrade - Phase 1	Const over \$100K	\$ 3,500,000	\$ 1,400,000	-	-	-	2021 Budget	78/79
	Inpatient Psychiatry Redesign - Concept Plan	Const over \$100K	\$ 700,000	\$ 280,000	-	86,371.03	86,371.03	2021 Budget	78
	Remote Patient Observation System (Telesitter)	IMIT	\$ 285,000	\$ 114,000	-	-	-	2021 Budget	78
	Meal Delivery System	Equip	\$ 1,430,000	\$ 572,000	-	256,813.43	256,813.43	2021 Budget	78
	Autopsy Suite Upgrade	Const over \$100K	\$ 5,500,000	\$ 2,200,000	-	-	-	2022 Budget	81
	Elevator Upgrade	Const over \$100K	\$ 350,000	\$ 140,000	-	-	-	2022 Budget	81
	Medstation - Additional	Equip	\$ 97,000	\$ 38,800	-	-	-	2022 Budget	81

North Okanagan Columbia Shuswap Regional Hospital District
Status of Hospital District Approved & Proposed Projects for 2023/2024 as at December 31 2022

Facility	Project/Equipment	Budget Category	Total Cost	RHD Cost	Expended in Prior Year(s)	Expended in Current Year	Total Expended	Project	
C - In Progress Projects, continued									
<u>Regional</u>									
Regional	IH Wide IMIT	IMIT - 18/19	\$ 3,274,000	\$ 1,309,600	941,425.87	26,437.81	967,863.68	2018 Budget	71
Shuswap Community Care Services	Leasehold Improvements-Reno/Expansion/Relocation	Const over \$100K	\$ 600,000	\$ 240,000	7,546.24	15,765.44	23,311.68	2019 Budget	73
Regional	IH Wide IMIT	IMIT - 19/20	\$ 1,608,000	\$ 643,200	482,708.72	7,638.61	490,347.33	2019 Budget	73
Various	Laboratory Middleware	Equip	\$ 205,750	\$ 82,300	-	-	-	2019 Budget	73
Bastion Place	Generator Replacement	Const over \$100K	\$ 1,200,000	\$ 480,000	20,704.79	228,227.87	248,932.66	2020 Budget	76
Regional	IH Wide IMIT	IMIT - 20/21	\$ 1,615,250	\$ 646,100	375,358.76	158,127.49	533,486.25	2020 Budget	76
Shuswap Community Care Services	Leasehold Improvements-Renovation and Expansion	Const over \$100K	\$ 1,800,000	\$ 720,000	-	-	-	2021 Budget	78
Pleasant Valley Manor	Generator & Switchgear Replacement	Const over \$100K	\$ 950,000	\$ 380,000	-	16,274.39	16,274.39	2021 Budget	78
TBD	Long-term Care Facility - Business Plan	Const over \$100K	\$ 400,000	\$ 160,000	-	-	-	2021 Budget	78
Noric House	Fire Panel Upgrade	Const under \$100K	\$ 95,000	\$ 38,000	-	37,352.62	37,352.62	2021 Budget	78
Regional	IH Wide IMIT	IMIT - 21/22	\$ 2,134,750	\$ 853,900	-	219,653.44	219,653.44	2021 Budget	78
VGH/SLGH	3 Ultrasound Machines (repl. 2013 machines)	Equip	\$ 567,000	\$ 226,800	-	218,497.92	218,497.92	2021 Budget	78
Bastion Place	Chiller	Const over \$100K	\$ 770,000	\$ 308,000	-	39,593.63	39,593.63	2022 Budget	81
Gateby Care Centre	Air Handling Unit	Const under \$100K	\$ 85,000	\$ 34,000	-	-	-	2022 Budget	81
Bastion Place	Loading Dock Upgrade	Const under \$100K	\$ 80,000	\$ 32,000	-	-	-	2022 Budget	81
Regional	IH Wide IMIT	IMIT - 22/23	\$ 1,624,250	\$ 649,700	-	-	-	2022 Budget	81
Various	Laboratory Middleware (add'l funding)	Equip	\$ 391,000	\$ 156,400	-	-	-	2022 Budget	81
Granville Building - Enderby	Bus for Adult Day Care	Equip	\$ 123,000	\$ 49,200	-	-	-	2022 Budget	81
Prior Year Projects - Sub-total			\$ 48,141,000	\$ 18,531,350	\$ 4,061,155.02	\$ 2,795,205.89	\$ 6,856,360.91		

North Okanagan Columbia Shuswap Regional Hospital District
Status of Hospital District Approved & Proposed Projects for 2023/2024 as at December 31 2022

Facility	Project/Equipment	Budget Category	Total Cost	RHD Cost	Expended in Prior Year(s)	Expended in Current Year	Total Expended	Project
D - New Projects for 2022/2023								
Queen Victoria, Revelstoke	Chiller Replacement	Const over \$100K	\$ 1,074,000	\$ 429,600				2023 Budget
	OR Lights	Equip	\$ 859,000	\$ 343,600				2023 Budget
Shuswap Lake General, Salmon Arm	Hot Water Loop Upgrade	Const over \$100K	\$ 460,250	\$ 184,100				2023 Budget
	MDR Storage Upgrades	Const under \$100K	\$ 85,000	\$ 34,000				2023 Budget
	Medstations, Additional	Equip	\$ 198,000	\$ 79,200				2023 Budget
	Steam Sterilizer	Equip	\$ 192,000	\$ 76,800				2023 Budget
	Physiological Monitoring System (add'l funding)	Equip	\$ 40,000	\$ 16,000				2023 Budget
Vernon Jubilee	Cooler and Freezer upgrades	Const over \$100K	\$ 1,479,000	\$ 591,600				2023 Budget
	MHSU Business Plan	Const over \$100K	\$ 800,000	\$ 320,000				2023 Budget
	Secure Room Safety Upgrade	Const over \$100K	\$ 518,000	\$ 207,200				2023 Budget
	Domestic Hot Water	Const over \$100K	\$ 236,250	\$ 94,500				2023 Budget
	MRI Scan Suite Humidity	Const under \$100K	\$ 99,000	\$ 39,600				2023 Budget
	Equipment Management System	Equip	\$ 1,942,750	\$ 777,100				2023 Budget
	Cart Washer	Equip	\$ 340,000	\$ 136,000				2023 Budget
<u>Regional</u>								
Pleasant Valley Manor	Chiller and Cooling Tower Replacement	Const over \$100K	\$ 1,096,000	\$ 438,400				2023 Budget
Parkview Place	Chiller Replacement	Const over \$100K	\$ 500,000	\$ 200,000				2023 Budget
Bastion Place	Chiller Replacement (add'l funding)	Const over \$100K	\$ 289,000	\$ 115,600				2023 Budget
Shuswap Community Care Services	Leasehold Improvements (add'l funding)	Const over \$100K	\$ 1,300,000	\$ 520,000				2023 Budget
Shuswap Lab Services	Leasehold Improvements (add'l funding)	Const over \$100K	\$ 990,000	\$ 396,000				2023 Budget
Gateby Care Centre	Boiler Upgrade	Const over \$100K	\$ 767,000	\$ 306,800				2023 Budget
Noric House	Elevator Upgrade	Const over \$100K	\$ 338,500	\$ 135,400				2023 Budget
Parkview Place	Heat Trace for Gutters	Const under \$100K	\$ 90,000	\$ 36,000				2023 Budget
Bastion Place	Upgrade to Front Entrance	Const under \$100K	\$ 85,000	\$ 34,000				2023 Budget
Regional	IH-Wide IMIT 23/24	IMIT	\$ 2,340,000	\$ 936,000				2023 Budget
Global Grant	Equipment between \$5,000 and \$100,000	Global	\$ 1,663,750	\$ 665,500				2023 Budget
Sub-total			\$ 17,782,500	\$ 7,113,000	-	\$ -	\$ -	
TOTAL			\$ 74,092,500	\$ 28,768,750	5,274,483.59	\$ 4,253,272.27	\$ 9,527,755.86	

NOCSRHD - 2023 TAX REQUISITION (Completed Roll)

Member Municipality	2023 Total Assessments	2022 Actual Requisition	2022 Requisition after Final Roll	2022 adjusted annually in April	2023 Actual Requisition	2023 Adjusted Requisition	+/-	2023 Tax Requisition Increase %
City of Armstrong	1,433,068,260	358,409	358,409		374,115	374,115	15,706	4.4%
City of Enderby	718,020,055	186,394	186,394		195,852	195,852	9,459	5.1%
City of Revelstoke	3,378,061,497	928,232	928,232		962,168	962,168	33,936	3.7%
City of Vernon	14,903,208,568	4,077,215	4,077,215		4,192,511	4,192,511	115,296	2.8%
District of Coldstream	4,248,694,862	1,033,613	1,033,613		1,038,271	1,038,271	4,658	0.5%
City of Salmon Arm	5,698,247,617	1,532,456	1,532,456		1,604,767	1,604,767	72,310	4.7%
Township of Spallumcheen	1,552,886,947	448,698	448,698		457,781	457,781	9,083	2.0%
District of Sicamous	1,320,443,235	340,046	340,046		351,017	351,017	10,971	3.2%
Village of Lumby	506,477,155	135,014	135,014		145,335	145,335	10,321	7.6%
Electoral Areas	13,725,905,875	3,260,823	3,260,823		3,454,026	3,454,026	193,203	5.9%
	\$ 47,485,014,071	\$ 12,300,900	\$ 12,300,900	\$ -	\$ 12,775,842	\$ 12,775,842	\$ 474,942	3.9%

Comparison of Total Assessments

Member Municipality	2023 Total Assessments	2022 Total Assessments	+/-	%
City of Armstrong	1,433,068,260	1,256,438,918	176,629,342	14.1%
City of Enderby	718,020,055	624,579,690	93,440,365	15.0%
City of Revelstoke	3,378,061,497	2,987,036,466	391,025,031	13.1%
City of Vernon	14,903,208,568	13,281,915,483	1,621,293,085	12.2%
District of Coldstream	4,248,694,862	3,882,022,373	366,672,489	9.4%
City of Salmon Arm	5,698,247,617	4,939,795,434	758,452,183	15.4%
Township of Spallumcheen	1,552,886,947	1,382,004,065	170,882,882	12.4%
District of Sicamous	1,320,443,235	1,167,275,174	153,168,061	13.1%
Village of Lumby	506,477,155	434,106,955	72,370,200	16.7%
Electoral Areas	13,725,905,875	11,840,132,393	1,885,773,482	15.9%
	\$ 47,485,014,071	\$ 41,795,306,951	\$5,689,707,120	13.6%

(COMPLETED Roll)

(REVISED Roll)